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Erasmus+ Programme  
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573965-EPP-1-2016-1-SE-EPPKA2-CBHE-JP  
Enhancing innovation competences & entrepreneurial skills in engineering education

## Innovation and entrepreneurship in higher education

*Huaan Fan, Royal Institute of Technology (KTH), Sweden*

INNOCENS Final Conference, Nur-Sultan, Kazakhstan. 2019-10-03.

## Innovation and global challenges

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Maintain  
competitiveness  
in developed  
countries

Move on the value  
chain in emerging  
economies

Diversify economy  
and reduce the  
dependency on oil  
and gas

Create jobs and  
build welfare for  
the whole society

## Small startups can become tech giants

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Google

facebook

Spotify®

Alibaba Group  
阿里巴巴集团

Tencent 腾讯

HUAWEI

## *What is needed to have more innovative tech companies?*

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### **Environment**

Policy, legal systems,  
free market economy,  
government-university  
-business partnership

### **Creativity**

New, original, unusual  
ideas, thinking outside of  
the box leading to new  
different approaches

### **Entrepreneurs**

Entrepreneurial mindset,  
entrepreneurial skills,  
professional support  
(incubator, accelerator,  
venture investors, ...)

## Creativity, Invention vs Innovation

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### **Creative scientists**

(Newton, Einstein)

### **Creative inventors**

(Edison, Michael from Taraz)

### **Innovators**

(Entrepreneurs)

Alfred Nobel, Elon Musk

## The INNOCENS project

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- A capacity building project supported by EU's Erasmus+ Programme
- 19 partners in 7 countries (Sweden, Spain, Finland Armenia, Georgia, Belarus, Kazakhstan &), including 11 universities
- KTH in Sweden as the coordinating institution
- 3-year project (15/10/2016 – 14/10/2019)

## 11 university partners

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- Royal Institute of Technology (KTH), Sweden
- Turku University of Applied Sciences, Finland
- Polytechnical University of Valencia, Spain
- National Univ of Architecture & Construction of Armenia
- National Polytechnical University of Armenia
- Georgian Technical University
- Batumi State University
- Belarusian State University
- Brest State Technical University
- Almaty University of Power Eng. and Telecommunication
- Taraz State University

## Main project activities

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Staff re-training

Innovation pedagogy

General courses on I&E

Innovation centers

Innovation competition

## Study visit and training of trainers

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Study visits on European innovation systems (Stockholm, Sweden, June 2017)

Training in entrepreneurship (Valencia, Spain, April 2017)



## 3 workshops on innovation pedagogy

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How to define & enhance innovation competences? (Turku, Finland, Sept 2017)

How to assess innovation competences? (Minsk, Belarus, September 2017)



Innovation competences and curricular design (Taraz, Kazakhstan, April 2018)



## Innovation competences

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© FINCODA UPV-SEE-CSP team (2017). *Innovation Competence Model*

## Innovation pedagogy (*innopeda*)

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- New philosophy and mindset for higher education
- Flexible, working-life oriented curricula focusing on skills and competences
- Multi-disciplinary learning environment
- Development-oriented assessment
- Entrepreneurial mindset and skill
- Student-centered *active learning*

Tarja Åberg (2019). *Innovation pedagogy and innovation competence assessment*

## *Innopeda* experiment in active learning

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- During 2017-2019, every partner university has tested some of active learning methods:
  - *Co-teaching with business professionals*
  - *Project hatchery*
  - *Innovation camp*
  - *Gamification*
  - *Problem-Based Learning (PBL)*
  - *Flipped class*
  - *Collaborative learning*
  - *Learning by case method*
  - *Learning by teaching*
  - *online learning*
  - *Blended learning .....*

## Innovation competence assessment

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- Continuous self-assessment by students
- Web-based (online)
- *FINCODA Innovation Barometer*
  - 34 indicators → 5 basic innovation competences

© FINCODA UPV-SEE-CSP team (2017). *Innovation Competence Model*

## Educating students in innovation

- All engineering students need basic knowledge in math, physics, chemistry, biology etc
- In modern times, knowledge in IT (programming), law, economics, environment is also important
- In the future, every engineer must have basic knowledge/skills in innovation and entrepreneurship
  - ✓ Understand the importance of an innovation-friendly environment (*national innovation systems*)
  - ✓ Have practical skills in commercialization and business idea development (*entrepreneurship*)

## Developped & delivered 2 general courses

### Innovation systems

#### Syllabus / topics

- 1) Importance of innovation for economic growth and development
- 2) Innovation indicators, international innovation assessment and ranking
- 3) National innovation policy
- 4) Human capital and intellectual property rights
- 5) Government-university-business partnership
- 6) Innovation process and innovation management
- 7) Professional support in innovation and entrepreneurship:
- 8) Technology-based innovations: biotech, health and clean energy, IT and telecom, *flintech*
- 9) Social entrepreneurship to meet new challenges in societies

### Entrepreneurship for engineers

#### Syllabus / topics

- 1) Business idea generalization
- 2) Intellectual property strategies
- 3) Customers and market
- 4) Team building
- 5) Finance, venture capital
- 6) Business plan
- 7) Internationization
- 8) Project 1: case study and analysis
- 9) Project 2: business plan development

## Establishment of innovation centers

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- A unit within a partner university with dedicated staff (full time or part time employed)
- Office space
- IT and other office equipment (  $\approx 159\ 000\text{€}$  )
- Provide pre-incubator services to students/teachers
  - ✓ *any student with a new idea can come to the center to get help to: evaluate/validate the idea, search team members or external mentors, find financing, and finally transform the rough idea into a viable business (startup)*

## New innovation centers in Kazakhstan

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Taraz, March 2, 2018



Almaty, June 6, 2018

## Open ceremonies in Armenia & Georgia

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Yerevan, June 6, 2018



Tbilisi,  
May 25, 2018



Batumi,  
May 29, 2018

## Two innovation centers in Belarus

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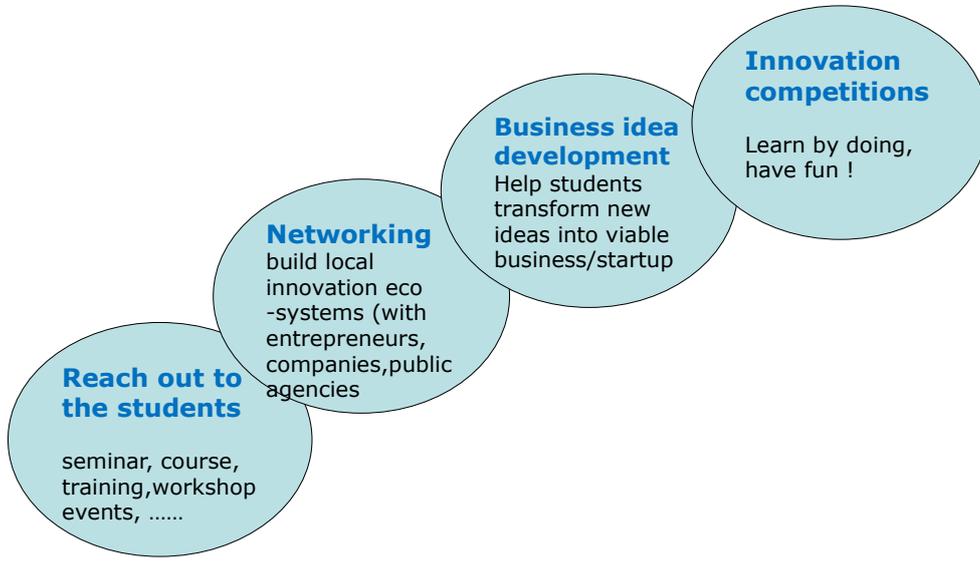


Minsk, April 29, 2019

Brest, July 22, 2019



## Development of innovation centers



## INNOCENS innovation competition

Home icon | <https://innocens.webs.upv.es>

INNOCENS INNOVATION BUSINESS IDEA COMPETITION by INNOCENS

**Do you have a business idea?**  
Campagna for a big project in the INNOCENS Innovation Business Idea Competition 2018

Cost fee participation  
Download Participation form

## Criteria of business idea competition

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- Novelty of the business idea
- Commercial potential
- Social impact
- Quality of the business plan
- Pitch performance

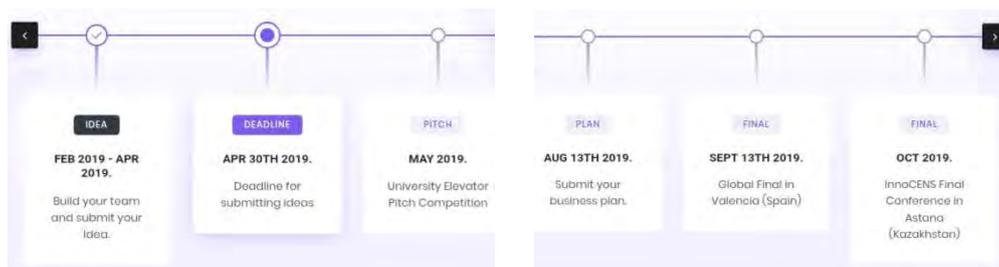
## Common pitch deck

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(Israel Griol Barres, 2019)

## Competition timeline



(Israel Griol Barres, 2019)

## Business ideas from partner university students

Partner university	No. of ideas
1 National Polytechnic University of Armenia (NPUA)	44
2 National University of Architecture and Construction of Armenia (NUACA)	31
3 Georgian Technical University (GTU)	19
4 Batumi State University (BSU_GE)	23
5 Belarusian State University (BSU_BY)	16
6 Brest State Technical University (BrSTU)	14
7 Almaty University of Power Engineering and Telecommunication (AUPET)	15
8 Taraz State University (TarSU), Kazakhstan	26
<b>Total number of business ideas submitted to the competition</b>	<b>188</b>

## Global competition in Valencia 2019-09-13



## Global competition in Valencia



## Global winner: NPUA Team

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## Summary of major results

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- Re-trained more than 140 staff members via 5 training courses/study visits/workshops
- Introduced innovation pedagogy to enhance students innovation competences
- Developed/delivered two general courses on innovation/entrepreneurship to students in selected study programs
- Established 8 innovation centers which are now operational and will be sustained in the future
- Organized innovation competitions with 188 ideas collected, 8 local winners and 1 global winner

## Competition timeline

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For more info about INNOCENS

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Welcome  
to the afternoon session !



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# INNOCENS final conference in Nur-Sultan 3. – 4.10.2019

Turku University of Applied Sciences (TUAS), Finland

Tarja Åberg, TUAS, Finland 2019



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## Innovation pedagogy ?

- a **learning approach** that defines in a new way how knowledge is assimilated, produced and used in a manner that can create sustainable innovations.

## Innovation competences?

- such as **creativity, critical thinking, initiative, teamwork and network abilities** which enable students to participate in innovation processes in their future jobs so that real innovations are created.

*" I never teach my pupils, I only  
attempt to provide the conditions  
in which they can learn."  
- Albert Einstein*

Tarja Åberg, TUAS, Finland 2019

## Why innovation pedagogy?

### Why the change is needed from traditional pedagogy to innovation pedagogy?

- We live in a dynamic environment and need to be able to solve wicked problems such as climate change
- The job descriptions of young people can change approx. 25 times during their lifetime.
- About 65% of young people today will work in jobs which do not even exist now.
- The most important competences to success in working life will be skills for life-long learning, ability to recognize and assess own learning and ability to develop it.
- The traditional approaches in HEIs do not provide competences needed in current and future work
- The graduates will be successful in their work and life in general, as well as the organizations, where they work, will be successful.

Tarja Åberg, TUAS, Finland, 2019

## The Corner stones of Innovation pedagogy

- activating learning and teaching methods
  - working-life orientation
  - innovative RDI operations integrated with studies
  - flexible curricula
  - multi-disciplinary learning environments
  - internationalization
  - entrepreneurship
  - versatile and development-oriented assessment
- “ Learning by doing  
together with working life  
with supportive university  
platform  
with own active attitude ”

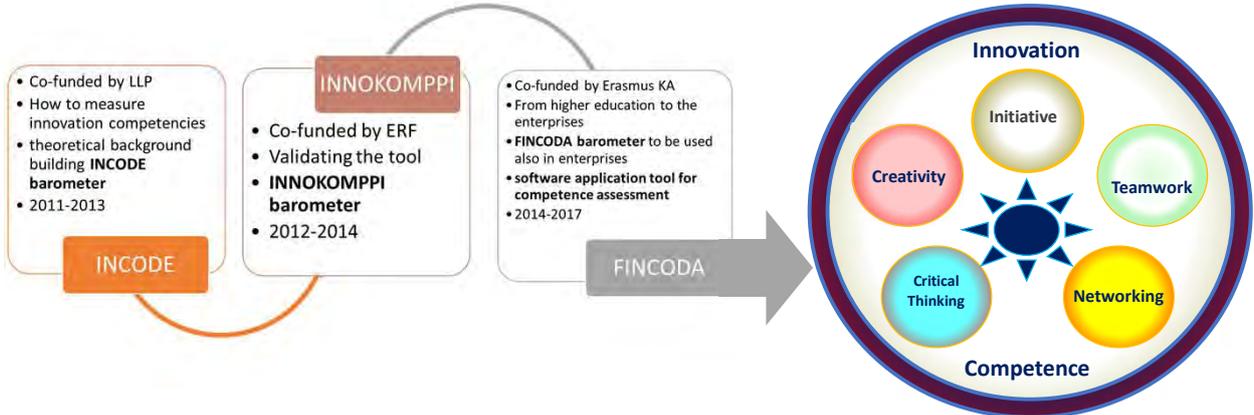
Tarja Åberg, TUAS, Finland

2019

# Innovation competences

TUAS participation in research on innovation competences within EU projects

## FIVE MAIN INNOVATION COMPETENCES

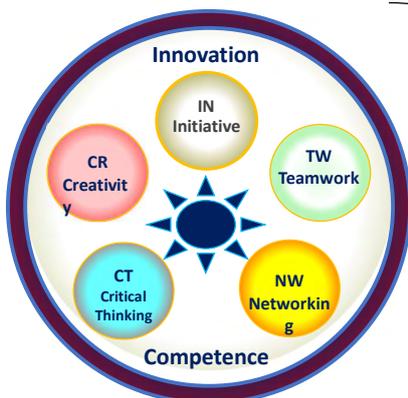


Tarja Åberg, TUAS, Finland 2019

© FINCODA UPV-SEE-CSP team (2017). *Innovation Competence Model*

## FIVE MAIN INNOVATION COMPETENCES

## 34 INDICATORS OF FIVE MAIN INNOVATION COMPETENCES



© FINCODA UPV-SEE-CSP team (2017). *Innovation Competence Model*

Number	Code	Items
1	CR1	Think differently and adopt different perspectives
2	TW1	Be attentive when others are speaking, and respond effectively to others' comments during the conversation
3	CR2	Use intuition and own knowledge to start actions
4	TW2	Invite feedback and comments
5	IN1	Foster improvements in work organization
6	TW3	Obtain constructive comments from colleagues
7	CR3	Find new ways to implement ideas
8	TW4	Identify sources of conflict between oneself and others, or among other people, and to take steps to overcome disharmony
9	IN2	Take an acceptable level of risk to support new ideas
10	IN3	Go beyond expectations in the assignment, task, or job description without being asked
11	NW1	Meet people with different kinds of ideas and perspectives to extend your own knowledge domains
12	IN4	Convince people to support an innovative idea
13	IN5	Systematically introduce new ideas into work practices
14	IN6	Act quickly and energetically
15	CR4	Generate original solutions for problems or to opportunities
16	CT1	Use trial and error for problem solving
17	CT2	Develop and experiment with new ways of problem solving
18	NW2	Acquire, assimilate, transform and exploit external knowledge to establish, manage and learn from informal organisational ties
19	CT3	Challenge the status quo
20	CT4	Face the task from different points of view
21	CR5	Make suggestions to improve current process products or services
22	CR6	Present novel ideas
23	CT5	Forecast impact on users
24	CR7	Show inventiveness in using resources
25	CR8	Search out new working methods, techniques or instruments
26	TW5	Provide constructive feedback, cooperation, coaching or help to team colleagues
27	TW6	Work well with others, understanding their needs and being sympathetic with them
28	NW3	Share timely information with the appropriate stakeholders
29	TW7	Consult about essential changes
30	NW4	Build relationships outside the team/organization
31	CR9	Refine ideas into a useful form
32	NW5	Engage outsiders of the core work group from the beginning
33	CT6	Ask "Why?" and "Why not?" and "What if?" with a purpose
34	NW6	Work in multidisciplinary environments



Innovator has mastery on one or more of the basic innovation competences

© FINCODA UPV-SEE-ESP team (2017), Innovation Competence Model

**Creativity:** ability to think beyond existing ideas, rules, patterns or relationships. To generate or adapt meaningful alternatives, ideas, products, methods or services regardless of possible practicality and future added value.

**Critical thinking:** ability to analyse and evaluate advantages and disadvantages and estimate the risks involved for a purpose.

**Teamwork:** ability to work effectively with others in a group.

**Initiative:** ability to influence/make decisions that foster positive changes. To influence creative people and those who have to implement the ideas.

**Networking:** ability to involve external/outside stakeholders outside the team

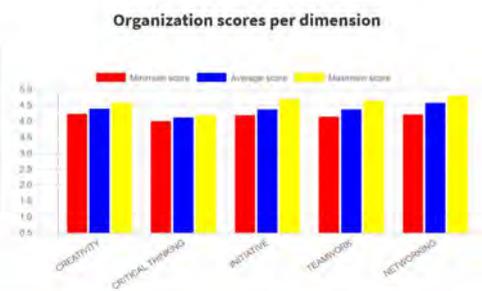
(Marin-Garcia et al., 2016.)

## Innovation competence assessment

<https://www.fincoda.eu>

A tool for universities and other working life organizations for measuring individuals' innovation competencies

Amazing results  
Scaled bar charts provide a visual representation of data across dimensions



Awesome design  
The columns in the survey report display grouped data and compare across dimensions

"If you want to change student learning, change assessment"

(Brown, et al. 1997)

## Innovation pedagogy and innovation competence assessment in InnoCens

- Introduction of innovation pedagogy and innovation competence assessment
- Implementation of innovation pedagogy and innovation competence assessment in two of engineering courses

in four partner countries

### What was done in each university:



- implemented some Innopeda methods in two courses
- piloted or introduced Fincoda barometer or the SW tool in some way
- collected feedback of the experiences & reported it
- analysed the feedback and defined the lessons to learn
- positive trust to the future and willingness to continue
- HONESTY IN FEEDBACK!!!

## Special mention for two universities of FOCUSED and INVOLVED work



### TarSu: assessing innovation competences:

- Fincoda barometer translated in Armenia
- adapted by INDIGO local soft ware
- assessed group of 20 teachers with deep analysis
- assessed group of 33 master students with deep analysis



### AUPET: used project hatchery method:

- with deep analysis of experiences;
  - positive & negative
  - lessons to learn



## What was learned What next ?

- needs more introduction of Innopeda to the staff
  - to define clear expectations for the courses & outcomes to students
  - better preparation
  - feedback in the end
  - better involvement of students
- 
- stuff trainig
    - continue the innopeda competence assessment implementation
      - better preparation
      - more focused content orientation
      - more practicing



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# Thank you!



**TUAS team from Finland,**

**” the world`s happies country 2019”**

**Israel  
Griol-  
Barres**

**israel.griol  
@gmail.com**

**@igriol**

**INNOVATION,  
ENTREPRENEURSHIP AND  
BUSINES IDEA DEVELOPEMENT**



**INNOCENS**

INNOVATION &  
ENTREPRENEURSHIP



**INNOCENS Final Conference  
Nur-Sultan – October 3rd 2019**



**Research is  
good, but  
NOT  
enough.**

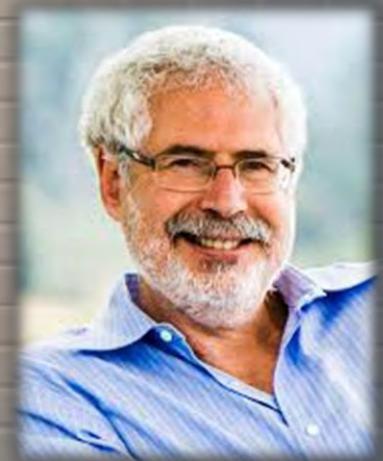
A startup is not a small company.



So, what's a  
startup?



A TEMPORARY ORGANIZATION  
DESIGNED TO SEARCH FOR A  
REPEATABLE AND SCALABLE  
BUSINESS MODEL



Steve Blank

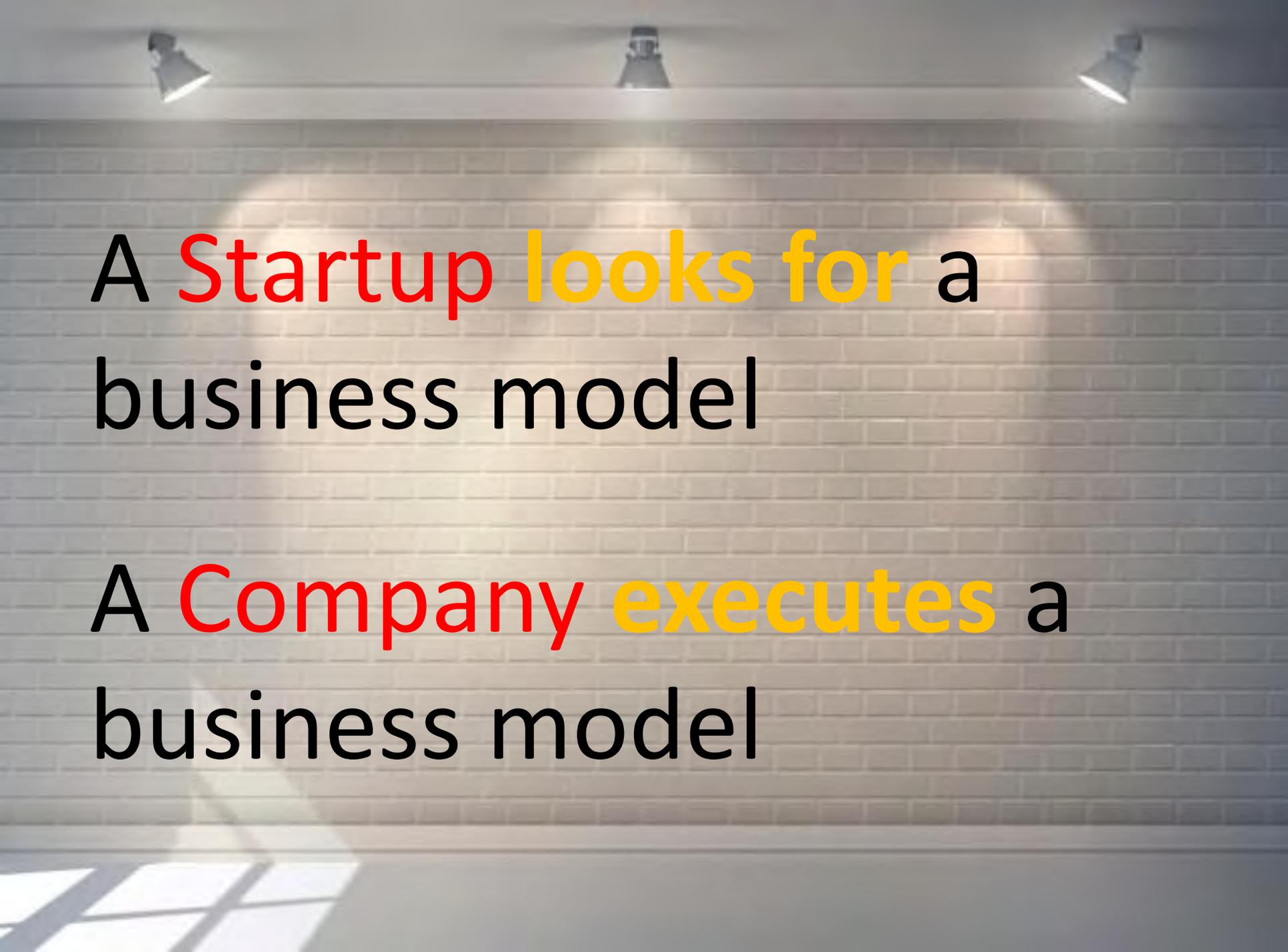
**"A startup is a human institution designed to create a new product or service under conditions of extreme uncertainty."**



Eric Ries

# Startup VS Company





A **Startup** looks for a  
business model

A **Company** executes a  
business model

The image shows a brick wall with three spotlights mounted on the ceiling. The spotlights are directed towards the center of the wall, creating a bright, circular glow around the text. In the bottom left corner, there is a shadow cast by a window, showing a grid pattern. The overall scene is dimly lit, with the spotlights providing the primary illumination.

What is the main goal of a  
startup?

The background is a brick wall with three spotlights at the top. A shadow of a window is cast on the floor in the bottom left corner. The text is centered on the wall.

What is the main goal of a  
startup?

*TO STOP BEING A STARTUP...*

The background is a brick wall with three spotlights at the top. A shadow of a window is cast on the floor in the bottom left corner. The text is centered on the wall.

What is the main goal of a  
startup?

*TO STOP BEING A STARTUP...  
... AND TO BECOME A SUCCESSFUL COMPANY*

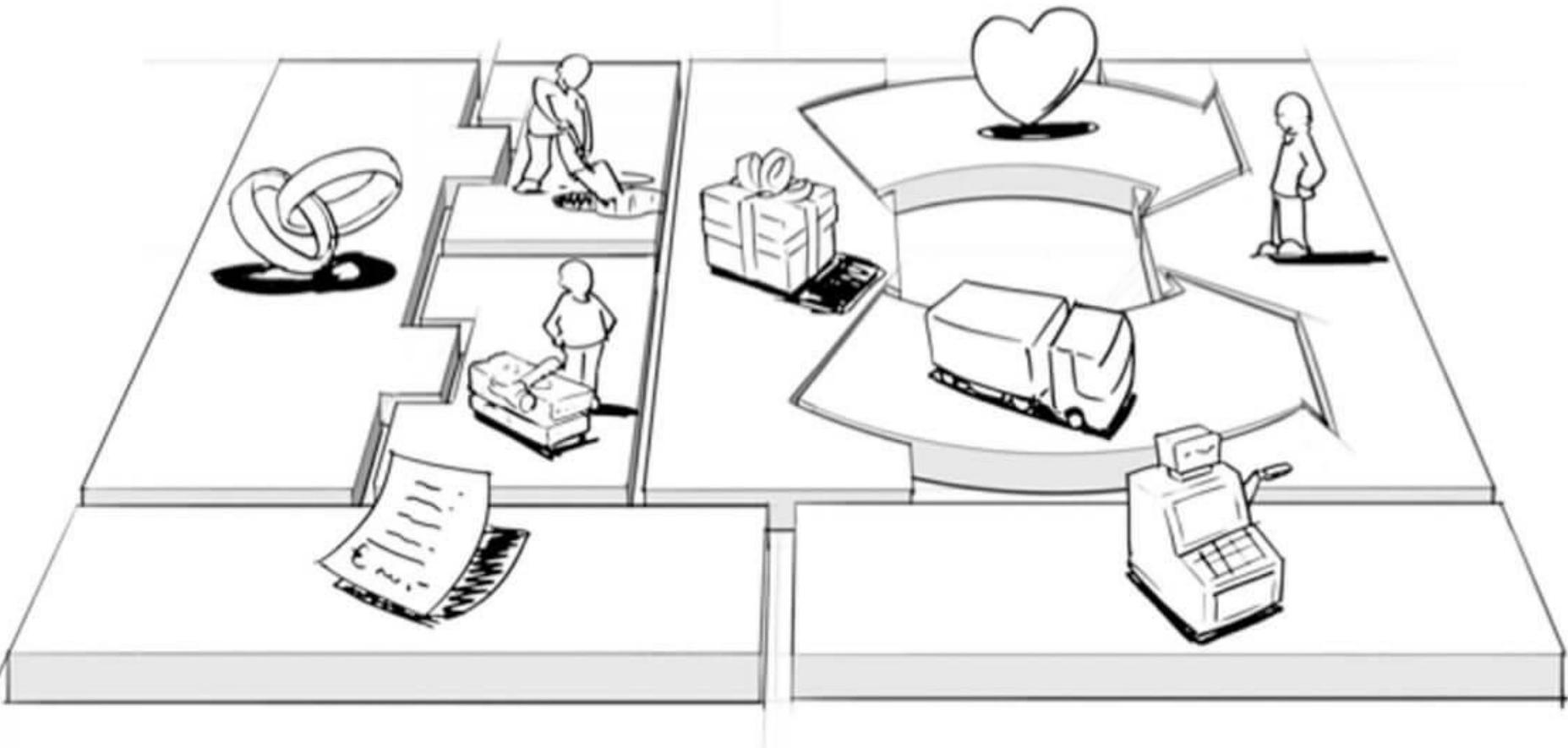
You're holding a handbook for visionaries, game-changers, and challengers striving to disrupt established business models and design tomorrow's enterprises. It's a tool for life.

# Business Model Generation

WRITTEN BY  
Alexander Osterwalder & Yves Pigneur

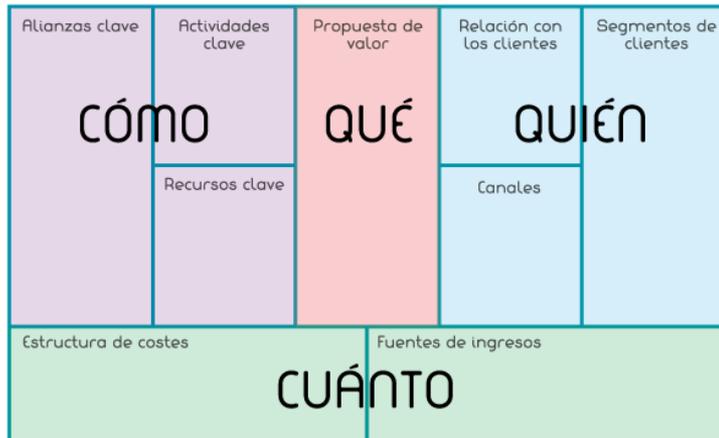
CO-CREATED BY  
Tomas A. Ariely, Gregory B. Ewald, Michael L. Rayburn, Jeffrey Pfeffer, Scott Branson, Brad Feld, Jason Rich, and many others

DESIGNED BY  
Nicola Pizzoni



# BUSINESS MODEL → VALIDATION → MILESTONES

## MODELO CANVAS



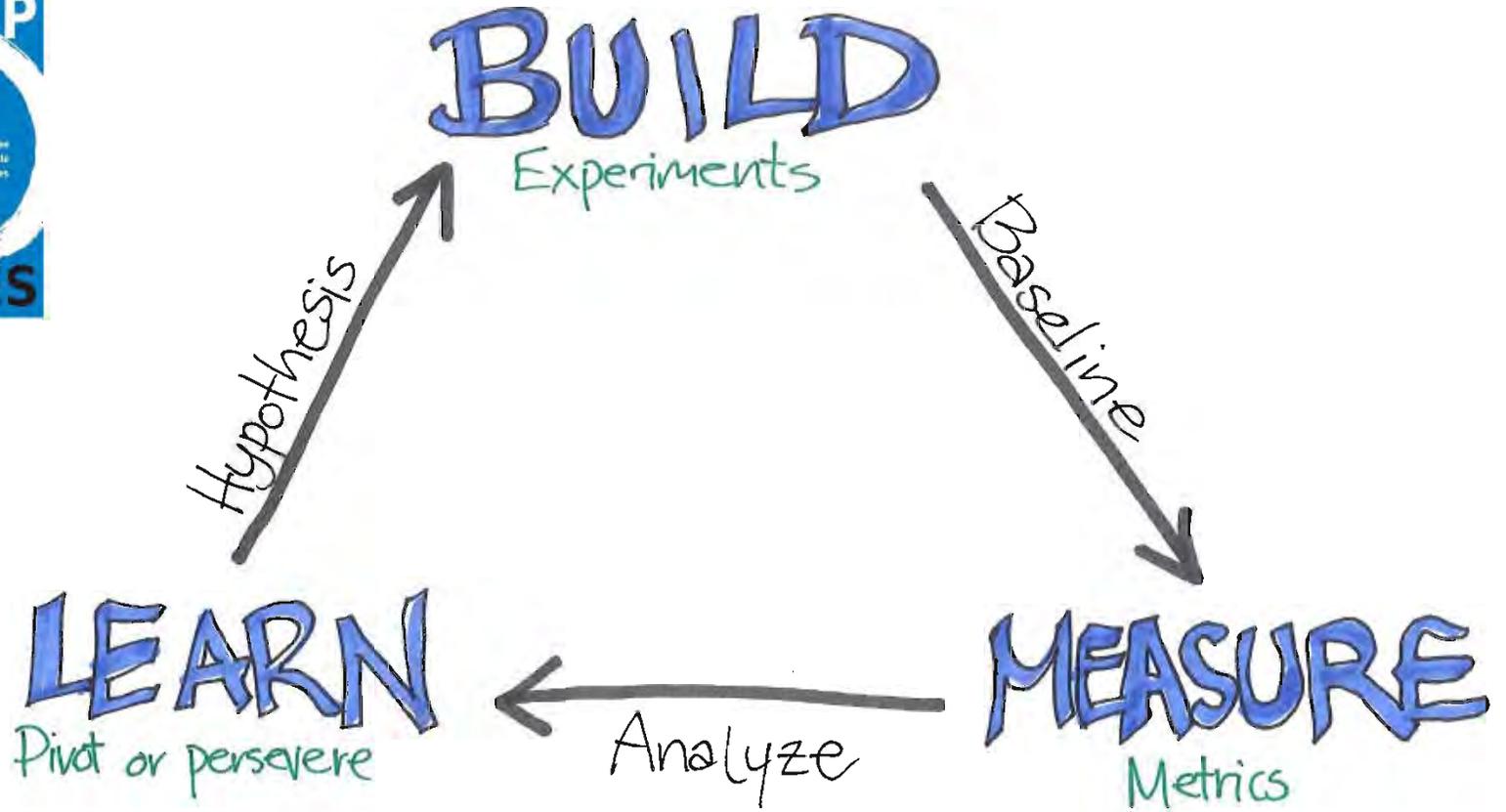
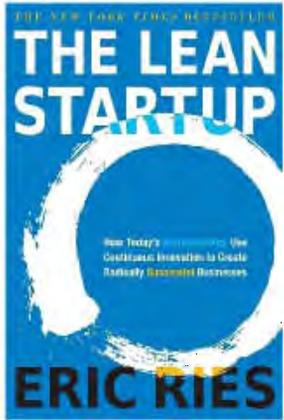
dinaminfo.com



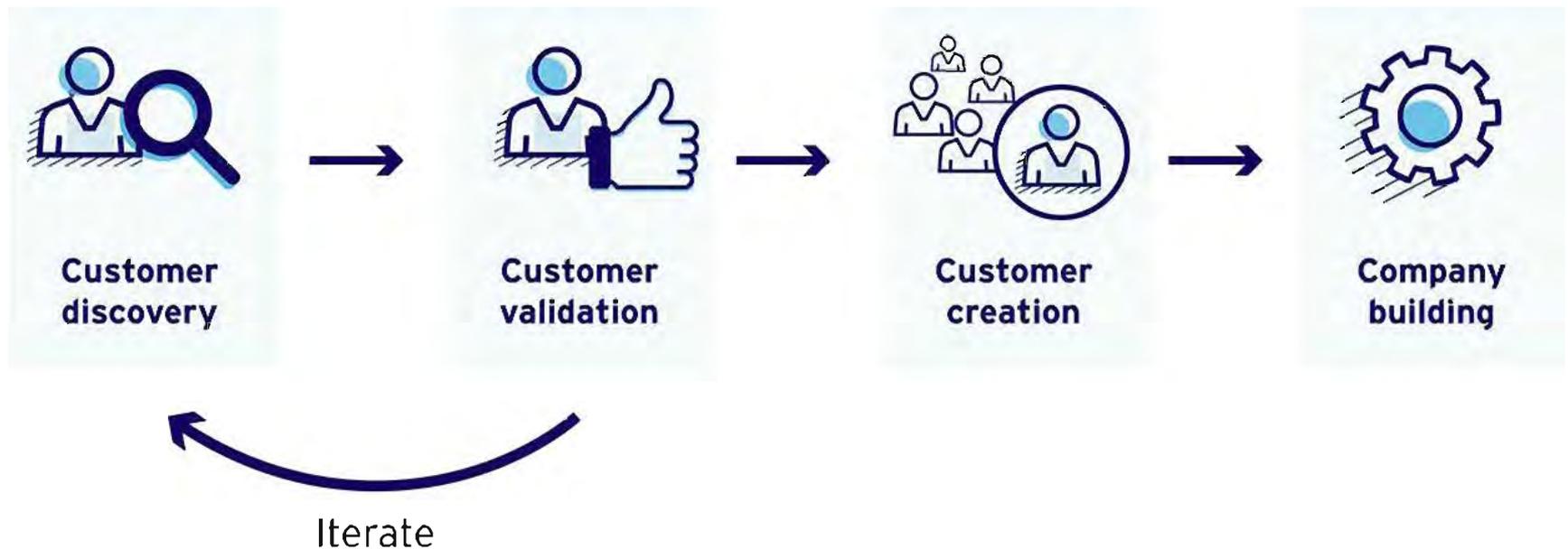


*'There are no facts inside your building, so get the heck outside'*

- Steve Blank



# The Customer Development Model





# Inspiring everybody in the university

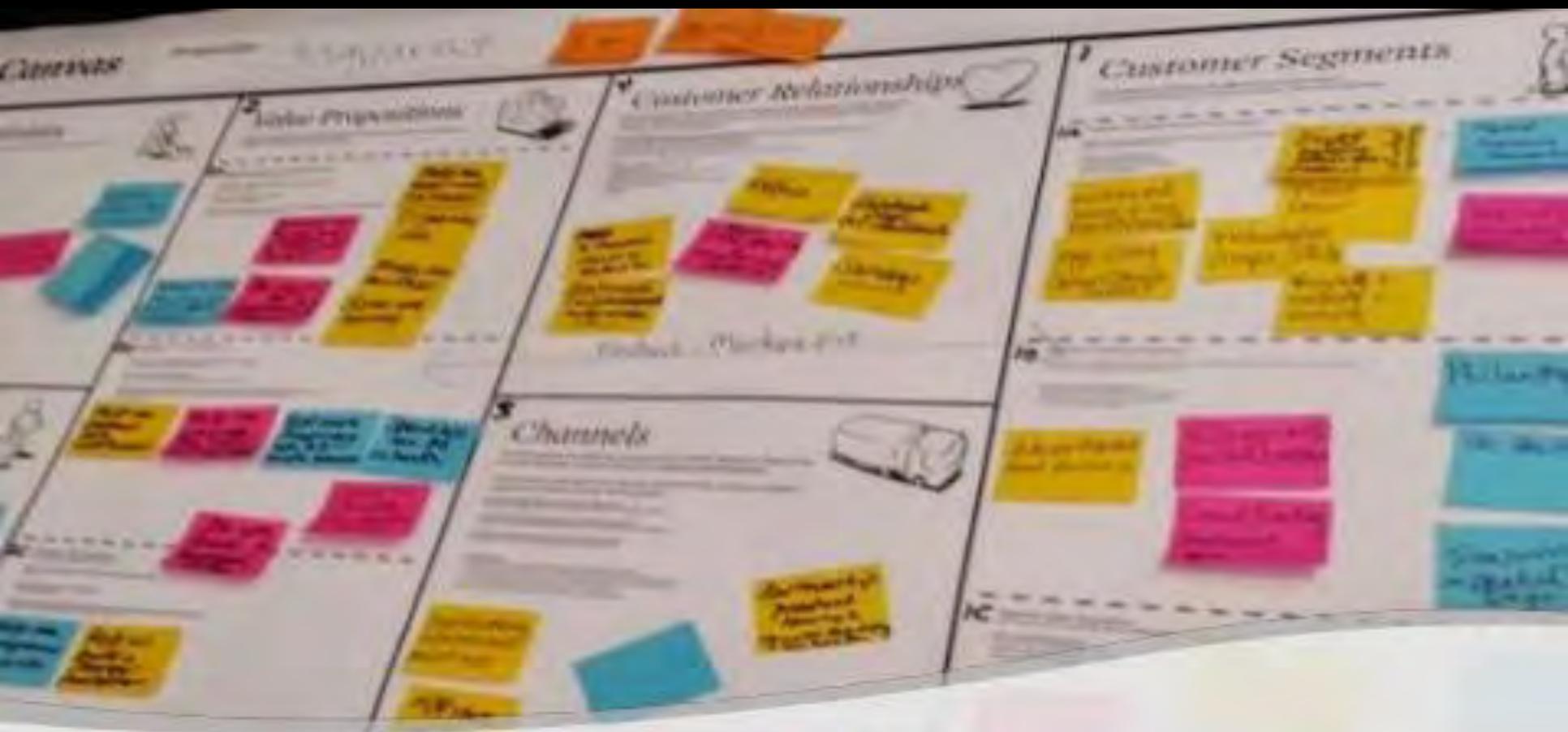


New research results and spinoffs



New startups

## Trainings: Learning by doing



# Business Model Canvas

How to design and test business models

# Innovation centres of the project

## Armenia

National University of Architecture and Construction of Armenia (NUACA),  
National Polytechnic University of Armenia (NPUA),

## Georgia

Georgian Technical University (GTU),  
Batumi Shota Rustaveli State University, (BSU)

## Belarus

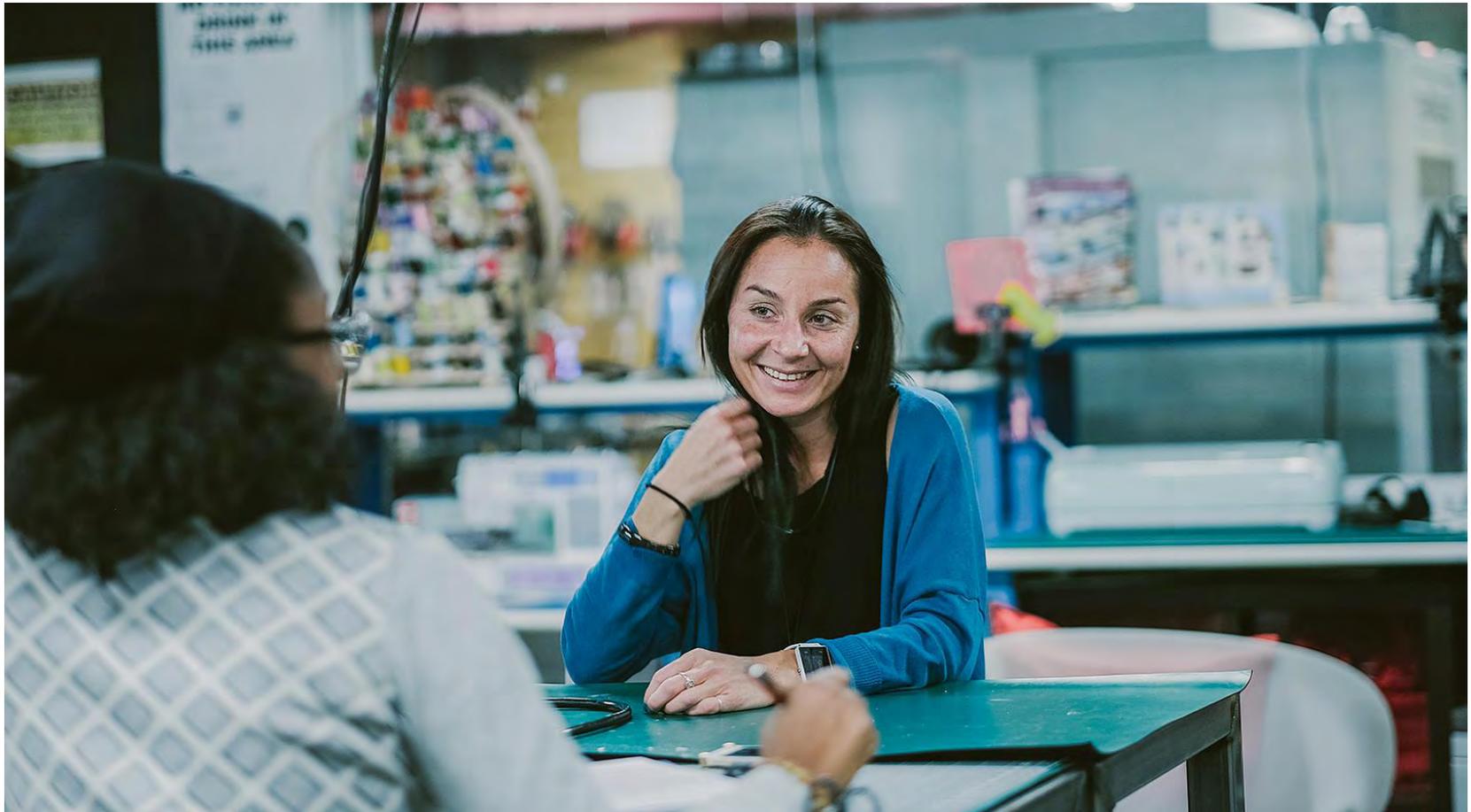
Belarusian State University (BSU),  
Brest State Technical University (BSTU),

## Kazakhstan

Taraz State University named after MDulati, (TarSU)  
Almaty University of Power Engineering and Telecommunications (AUPET),

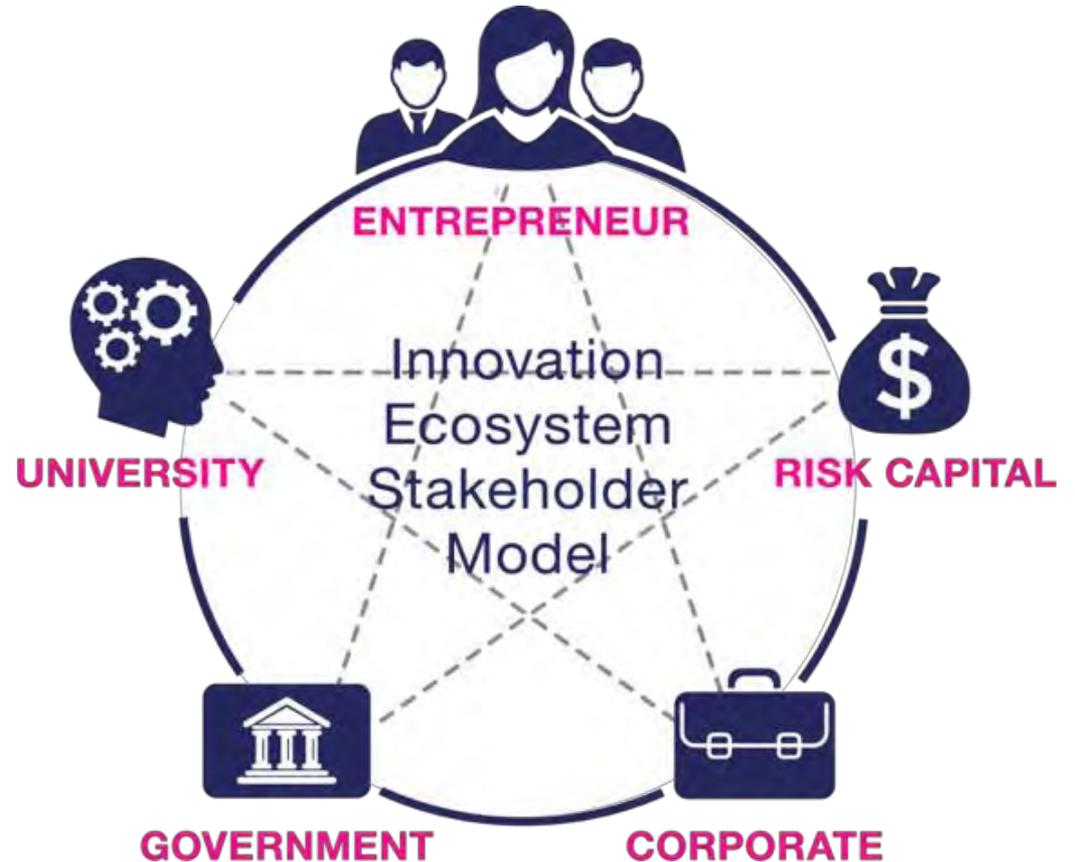


# Mentoring sessions: Face to Face



# Local entrepreneurial ecosystem

## MIT Model



## And much more...

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- Access to funding: investors, business angels...
- Physical spaces: Rooms, FabLabs, Coworking spaces, Offices...
- Team building
- Business Idea Competitions



# MENTORING

Process:

## **WHAT TO DO IN A MENTORING MEETING?**

**Evaluate idea and team.**

**Evaluate business model.**

**Create and evaluate a validation plan.**

**Team building, partner agreements.**

**The entrepreneur/startup contacts the mentor every time they want to meet.**

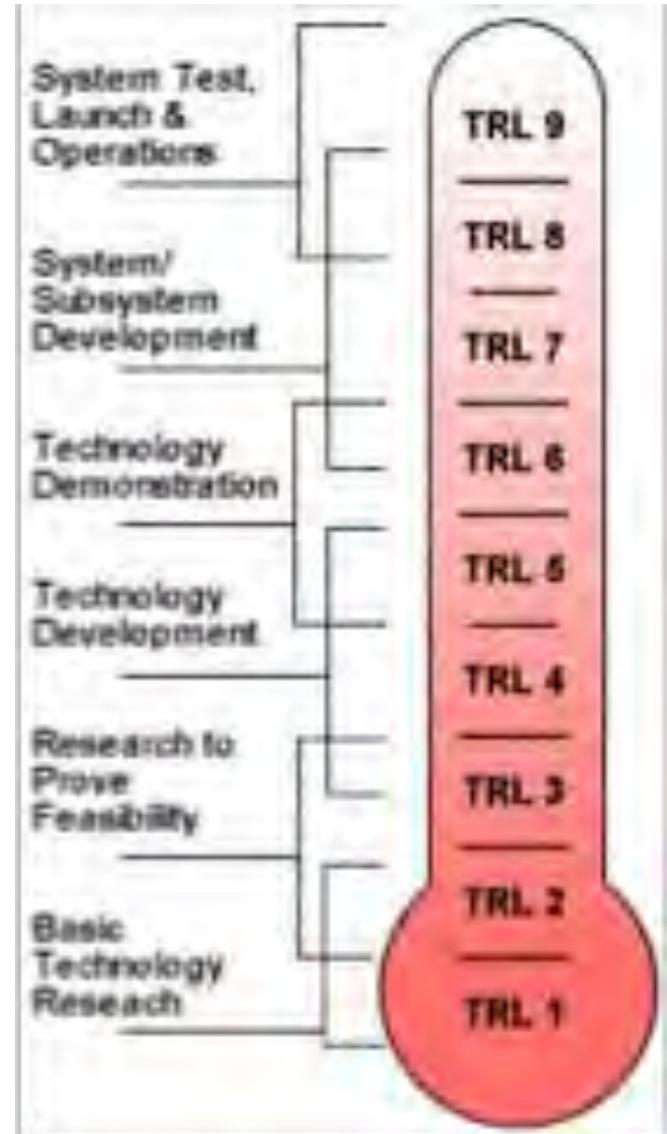
**All the meetings are scheduled in a CRM.**

# Evaluation of business ideas

- **Commercial potential.**
- **Innovation / Novelty.**
- **Social/Job/Climate impact.**
- **Degree of validation of the idea.**
- **Strength of the team.**
- **Quality of the pitch. Communication skills.**

# Technology Readiness Level (TRL) of Company X products & services:

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# Evaluation of the maturity of a startup

## Key topics & questions to be addressed for any startup:

## Perceived status of this BP:

		“Advanced”	“80% done”	“Under-developed”
<b>Management summary &amp; introduction</b>	<ul style="list-style-type: none"> <li>Does my management summary plus my elevator pitch/intro from the top-level reflect the contents of this business-plan (“use of the pyramid principle”)?</li> <li>What pain do I solve plus what are the expected financials and finance need?</li> </ul>	✓	← ✓	← ✓
<b>Market segmentation &amp; beachhead market</b>	<ul style="list-style-type: none"> <li>What is the customer pain in each of the identified market segments and what solution do I provide in each of these segments?</li> <li>What is my beachhead market and why did I chose this market segment?</li> </ul>	✓	← ✓	← ✓
<b>Market sizing &amp; - trends</b>	<ul style="list-style-type: none"> <li>What is the Total Addressable Market (TAM) in each of the identified market segments, especially for the beachhead market?</li> <li>What are the market trends in each of the identified market segments?</li> </ul>	✓	← ✓	← ✓
<b>Sourcing, manufacturing &amp; supply</b>	<ul style="list-style-type: none"> <li>What is the Technology Readiness Level (TRL) of my products/services?</li> <li>How, where and when do I source, manufacture and supply (the components of) my products/services and at which prices and quantities?</li> </ul>	✓	← ✓	← ✓
<b>Financial planning</b>	<ul style="list-style-type: none"> <li>What are the expected revenues, profits and cash-flows in the financial planning period and what are the key value drivers in the different scenarios?</li> <li>What is my finance need plus finance/investor strategy?</li> </ul>	✓	← ✓	← ✓
<b>Organizational &amp; legal structure</b>	<ul style="list-style-type: none"> <li>How do I optimize my organizational &amp; legal structure in order to capture the envisaged revenues and profits in the financial planning period?</li> <li>How do fiscal and tax laws influence my organizational &amp; legal structure?</li> </ul>	✓	← ✓	← ✓
<b>Team</b>	<ul style="list-style-type: none"> <li>Is my (management) team up to the task and does my team have the right capability mix? Does my team have consistent/achievable founder’s dreams?</li> <li>How do I recruit, incentivize and retain top talent?</li> </ul>	✓	← ✓	← ✓
<b>Main implementation actions</b>	<ul style="list-style-type: none"> <li>What are the most important milestones for implementation in the coming year and where are eventual bottlenecks foreseen?</li> <li>How do I solve eventual foreseen bottlenecks?</li> </ul>	✓	← ✓	← ✓
<b>SWOT &amp; competitor analysis &amp; risk mitigation</b>	<ul style="list-style-type: none"> <li>What are my startup’s main SWOT items and how does current &amp; future competition and risk mitigation influence these items?</li> <li>How do I achieve a durable competitive advantage?</li> </ul>	✓	← ✓	← ✓
<b>Sales &amp; marketing &amp; branding &amp; pr</b>	<ul style="list-style-type: none"> <li>What is my startup’s go-to-market plus sales channel strategy and how can promotion and advertising support the value proposition towards the client?</li> <li>What are my cost of sales and what is the budget for my sales organization?</li> </ul>	✓	← ✓	← ✓

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**INNOCENS**

INNOVATION &  
ENTREPRENEURSHIP

# INNOCENS BUSINESS IDEA COMPETITION

**Do you have a  
business idea?  
Compete for a  
big impact.**

# INNOCENS COMPETITION



Apply now on

**INNOCENS Business** [www.innocens.webs.upv.es](http://www.innocens.webs.upv.es)  
**Idea Competition.**



INNOVATION BUSINESS IDEA COMPETITION by InnoCENS

# Do you have a business idea?

Compete for a big impact in the InnoCENS Innovation Business Idea Competition 2019.

[Call for participation](#)

[Download Participation form](#)



The background features a grey brick wall with three spotlights at the top, casting a warm glow. The text is centered and uses a clean, sans-serif font.

## **Boost your business project**

Do you have a business idea? Do you dream of becoming an entrepreneur?

This is a wonderful way to put in practice your entrepreneurial and innovative skills in an international business idea competition.

**Don't miss the opportunity and participate in the competition in your university!**

**Enter now!**

**STEP 1: Simple  
form to apply  
till April 30th**

**INNOCENS  
COMPETITION**

**STEP 2: Every  
INNOCENTRE  
selects TOP10  
ideas**

**Each team sent:**

- **Business Model Canvas**
- **5 minute presentation**
  
- **Innocentre provided  
coaching and training in  
Elevator Pitch!!!**

**INNOCENS  
COMPETITION**

**AWARD: 2500€  
to attend Global  
Final**

**STEP 3: Local Pitch  
competition in  
every university  
partner – May 2019**



# COMMON PITCH DECK

**1**

**Problem**

---

What is the problem?

**2**

**Title**

---

**3**

**Deal**

---

What is your Deal?

**4**

**Market**

---

What is your Beachhead Market? Why did you pick this segment?

**5**

**Value Proposition**

---

Who is your Customer?  
What is the Value Proposition?

**6**

**Product**

---

(show us a picture or demo)

What is your Product?

**7**

**Financials**

---

What are the Key Financials?

**8**

**Social/Job/Climate Impact**

---

What is the positive Impact?

**9**

**Competitive Advantage & Validation**

---

What is your Competitive Advantage?

**10**

**Team**

---

Who are you? What is your Founder's Dream?

# INNOCENS COMPETITION

## STEP 4: Business Plan Submission – Aug 13<sup>th</sup> 2019



**INNOCENS  
COMPETITION**

**STEP 5:  
INNOCENS  
Global  
Competition**

**Valencia (Spain) – Sep 13th 2019**



**INNOCENS  
COMPETITION**

**STEP 6: Global  
champion  
attend the  
InnoCENS Final  
Conference**

**Nur-Sultan (Kazakhstan) – October 2019**







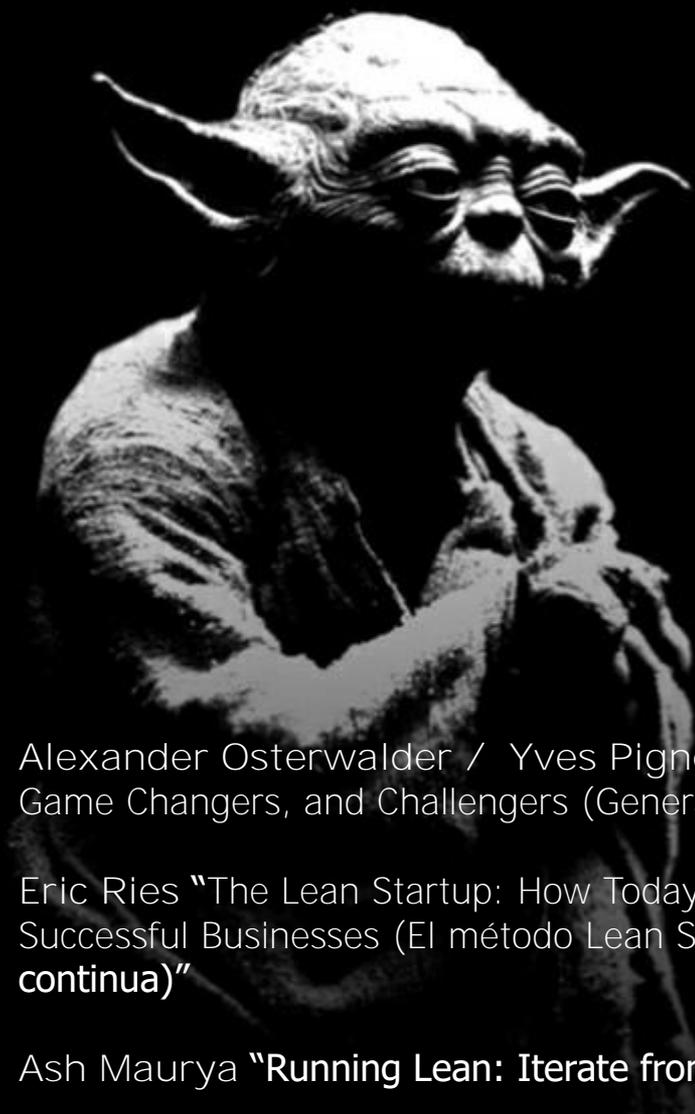
- **Dedicated university staff**
- **Strong networking (Business-university-government) – communicating with business community, associations, professional unions, etc – entrepreneurship day, job fair**
- **Continue work with ongoing and new projects**
- **Conducting different activities at the university and local levels (competitions, hakathons, startup demoday, camps, trainings, workshops, etc)**
- **Dissemination of information on activities through all possible channels (mass media, social networks, website, direct contacts etc)**



**INNOCENS**

INNOVATION &  
ENTREPRENEURSHIP





**"NO!**  
Try not!  
**DO or DO NOT,**  
There is no try!!

Alexander Osterwalder / Yves Pigneur "Business Model Generation: A Handbook for Visionaries, Game Changers, and Challengers (Generación de modelos de negocio)"

Eric Ries "The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses (El método Lean Startup: Cómo crear empresas de éxito utilizando la innovación continua)"

Ash Maurya "Running Lean: Iterate from Plan A to a Plan That Works"

Steven G. Blank / Bob Dorf "The Startup Owner's Manual: The Step-by-Step Guide for Building a Great Company (El manual del emprendedor: La guía paso a paso para crear una gran empresa)"

Bill Aulet "**Disciplined Entrepreneurship: 24 Steps to a Successful Startup**"

## Georgian Technical University

# “Implementation of Innovation Pedagogy at GTU”

The final project INNOCENS conference

Nur-Sultan, Kazakhstan

October 1-5, 2019

1

### **How we understand, what is Innovation pedagogy ?**

- A learning approach that defines in a new way how knowledge is assimilated, produced and used in a manner that can create sustainable innovations;

### **Why the change is needed from traditional pedagogy to innovation pedagogy?**

- The traditional approaches in HEIs do not provide enough competences needed in current and future work;

### **Why innovation pedagogy?**

- The graduates will be successful in their work and life in general, as well as the organizations, where they work, will be successful;

### **How can we do it? Examples:**

- “Learning by doing“;
- "Together with working life“;
- "With supportive university platform“;
- "With own active attitude” etc.

2

## Some existing pedagogy methods and how we made piloting of selected innovation pedagogy method in GTU?

Innovative Attitudes:

● Existed and ● to be Existed Approaches

### Forms and Methods of Achieving the Learning Outcomes:

- Lecture/Seminar;
- Guest Lecturer, Co-Teaching;**
- Practical Classes (Team Working, Exercises, Case Study, Presentation);
- Group work/Discussions, Role Play;**
- Course Work/Project;
- Assignments by Business Sector;**
- Independent Work (Working on Book, Reading and Comprehension);
- Reading and Reflection.**
  
- International Group Work;
- Profession Excursion;
- Success Stories;
- Paid Internship.

- **Evaluation**  
- **Assessment: Self-assessment, Teacher Assessment**

3

## Piloting of some Innovation Pedagogy method at GTU

### What have we done and how?!

Within project InnoCENS activities, based on the project experience, at GTU in 2 Faculties - Faculty of Power Engineering and Telecommunication (course - "Entrepreneurship and Problem Solving") - Faculty of transportation and Mechanical Engineering (course - "Principles of Entrepreneurship") were provided the following innovation pedagogy methods (as pilot project of InnoCENS) during the fall semester of 2018-2019 academic year:

- **Guest Lecturer;**
- **Co-Teaching;**
- **Group work – Final Project;**

4

## Guest Lecturer

- Guest lecturers at a university are usually up-and-comers, experts or well-known in their field;
- This is a great opportunity for networking opportunities (a guest lecturer may be present during a class or at a special time outside class);
- Beyond professional practices, university might invite a guest speaker to give advice to students on general planning for the future;
- Guest lecturers can open up student's eyes to job prospects they never saw possible before;
- Listening to a guest speaker and participating in ensuing discussions can be an invaluable part of student's university education.

### Guest Lecturer at GTU

The representatives from business sector were invited at GTU to deliver the lectures presenting their experiences and best practices and talk about their "success stories":

1. Founder of restaurant chain "Chemo Kargo";
2. Founder of IT company "F1";



5

## Co-Teaching

Co-teaching is the strategy of having two instructors in the same class to provide extra content, student assistance, and support.

Co-teaching has been proven to help students in at least three big areas:

- Improved teacher-student attention;
- Shared instructor expertise and responsibility;
- Improved student achievement, in general.



### Co-Teaching at GTU

Business representatives conducted the lectures together with GTU teacher on appropriate topic which is included in the syllabus "Entrepreneurship for Engineers";

- Delivered Topics:** 1. "The Role and Importance of Entrepreneurship for the Modern Economy of Georgia";  
2. "Entrepreneurship and decision making";

6

## Group work

What are the benefits of group work?

- Break complex tasks into parts and steps;
- Plan and manage time;
- Refine understanding through discussion and explanation;
- Give and receive feedback on performance;
- Challenge assumptions;
- Develop stronger communication skills.



### Group work experience at GTU - Group work project

- Group work project is included in the course - Entrepreneurship for engineers;
- Final Project was implemented within working groups and presented by them at the end of the semester;
- Projects were related to real business cases and had been idea generations as well;
- In the course “Entrepreneurship for engineers” group work project structure contains 12 topics.

7

## Feedback from Student Experiences

- In general students feedback was positive. It was interesting for them to meet with the business representatives and consider the real stories;
- According to the students feedback, the group work projects were very useful for their communication and group work skills development;
- Taking into account positive feedback, above mentioned innovative methods will be implemented again in the class during upcoming semesters;
- Syllabus “Entrepreneurship for Engineers” is a Bachelor Compulsory Elective course (Optional), thereof students are willing to know more about the courses before the start of the semester.



8

## Feedback from Teachers Experiences

- Teachers have mentioned that it was not always easy to attract Businessmen for delivering lectures and be a co-teacher as well as to deliver lectures and share their experiences from both theoretical and practical viewpoints;
- According to teachers feedback, GTU still needs to promote greater awareness on the types and methods of innovative and technology-enhanced T&L methodology and share best practices;
- Teachers feedback pointed out that GTU needs to carry out extensive activities to introduce innovative pedagogy methods to its academic staff

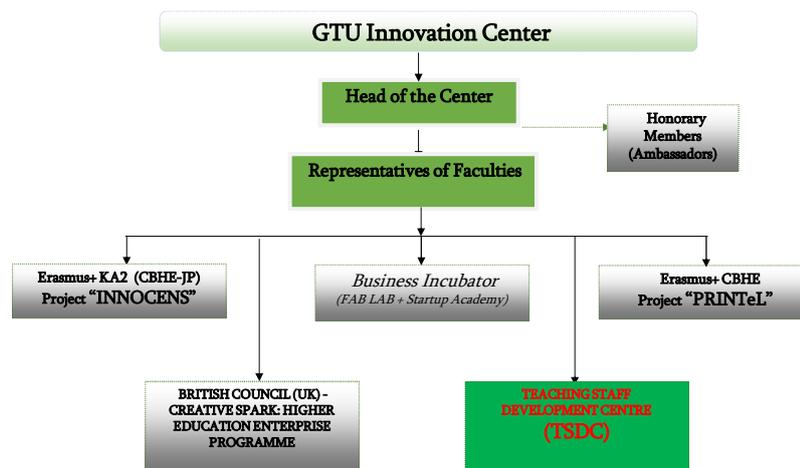


9



**Appropriate actions carried out for the Innovation Pedagogy implementation at GTU:**

- **“Teaching Staff Development Center” (TSDC) was established within the structure of GTU Innovations Center** to support the provision of innovation pedagogy activities at GTU;
- In February- March 2019, certified **Teacher Training (TT) courses** on innovative methods of teaching and learning were conducted by Teaching Staff Development Center of GTU Innovations Center;
- All participants successfully completed the course, have been **Certified – 1 ECTS**;



➤ **TSDC and 11 internal Trainers (ToT) offer the following Innovation Pedagogy programmes/courses to Academic Staff at GTU:**

- Active learning, with special focus on technology enhanced collaborative learning;
- Active learning & ICT-enhanced teaching: m-learning & gamification;
- Video as a learning tool for teachers & students: Video lecturing & promoting interaction in the classroom;
- Active learning in the flipped classroom;
- Hybrid/blended teaching & learning.

All this TT courses syllabuses are developed;

13

**Some statistics related to TT participants:**

Female: 229 – 68%;

Male: 107 – 32%;

Average age: 45 years old;

Professors – 102 – 30%;

Associated professors – 144 – 44 %;

Assistant professors – 56 – 16%;

Invited Teachers – 14 – 4%;

Others – 20 – 6%;

**Total Number of Participants: 336**

**Average number of participants for each session: 30**

14

### Some important figures:

GTU Staff	Total	Trained	Percent
Academic Personnel	1507	336	22%
Professors	505	102	20%
Associated Professors	533	144	27%
Assistant Professors	190	56	29%
Invited Teachers	279	14	5%

15

After the completion of TT course, each participant was asked to evaluate and feedback on conducted TT course (**Evaluation Questionnaire in Google Survey**);

#### Some examples (comments) from TT Course Evaluation Questionnaire:

- I will use gained knowledge for effective teaching process;
- We will try, if we will have relevant technical support;
- Interesting, important and timely;
- I liked everything, it was new for me and I'll use it in my practice;
- I will add innovative approaches to the learning process;
- I will combine it with traditional methods;
- I will try to use them step-by-step;
- Thank you for interesting training;
- I am highly satisfied by the training...

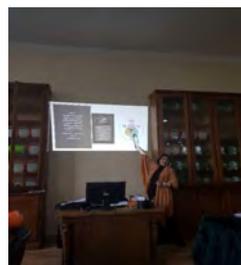
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### Experience & Challenges:

- The number of teaching staff with new pedagogical approaches should be increased;
- Old courses should be redesigned accordingly;
- There is a need of promoting and farther dissemination of the types and methods of innovative pedagogy and sharing of the best practice;
- We can determine the participants' level of interest and involvement in the training process as equal. Herewith women were more dynamic in certain activities, especially in group work;
- The participants made a very clear statement that they would use the new skills and experience to plan and organize lecture/seminars accordingly;
- At the same time, the participants expressed a desire for the future training courses that would be focused on innovation pedagogy, wishing such trainings to be held more frequently and that more their colleagues to be involved in these useful activities.

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### Some Photos





# Thank You



## CONTACT INFORMATION

### GTU Innovations Center

Address: Kostava st. 77, room №203, 0160 Tbilisi, Georgia

Tel. (+995 32) 236 31 25

Email. [Innovations@gtu.ge](mailto:Innovations@gtu.ge)



**1- 5 October, 2019**  
**Nur-Sultan, Kazakhstan**



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*573965-EPP-1-2016-1-SE-EPPKA2-CBHE-JP Enhancing innovation  
competences and entrepreneurial skills in engineering education  
(INNOCENS)*

**FINAL PROJECT CONFERENCE  
INNOVATION AND ENTREPRENEURSHIP IN HIGHER EDUCATION**

## **Innovation competence assessment**

**Elmira Faizova, M. Kh. Dulaty Taraz State University**

*Nur Sultan, October, 2019*



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## **Innovation pedagogy workshop**

**Turku University of Applied  
Sciences (TUAS), Finland  
12-20 September 2017**

**Innovation pedagogy  
Innovation competences  
assessment  
Minsk, Belarus  
27 November - 02 December,  
2018**





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## Assessment of innovation competences: TarSU case

- 1 Step. Preparation team of experts for innovation competence assessment. Workshop “Innovative competences: from individual to program” for teachers of TarSU.
- 2 Step. Preparation of a set of FINCODA Barometer criteria in Kazakh and Russian.
3. Step. Development of special assessment module based on the INDIGO software application.
4. Step. Survey for master students from engineering programs.
5. Step. Survey for staff from different programs. Training on Innovation competence assessment in practice.
- 6 Step. Creation of a project team for the dissemination of innovative pedagogy and methods for assessing innovative competencies as part of the University Scientific and Methodological Council
- 7 Step. Inclusion of goals and indicators in the TarSU Development Program for 2019-2022



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### 1 Step

Preparation team of experts for innovation competence assessment. Workshop  
“Innovative competences: from individual to program” for teachers of TarSU



FINCODA - **Framework of Innovation  
Competencies Development and Assessment**

Standard for assessing innovation and  
entrepreneurship skills



## 2 Step. Preparation of a set of FINCODA Barometer criteria in Kazakh and Russian



ИНСТРУМЕНТАРИЙ ПО ОЦЕНКЕ ИННОВАЦИОННЫХ КОМПЕТЕНЦИЙ	
1. Думать по-другому и придерживаться разных точек зрения	(Креативность)
2. Быть внимательным, когда другие говорят, и эффективно реагировать на комментарии других во время разговора	(Работа в команде)
3. Использовать интуицию и свои знания для начала действий	(Креативность)
4. Делать отзывы и комментарии	(Работа в команде)
5. Способствовать улучшению организации работы	(Инициативность)
6. Получать конструктивные комментарии от коллег	(Работа в команде)
7. Находить новые способы реализации идей	(Креативность)
8. Определять источники конфликтов между собой и другими людьми или среди других людей и предпринимать шаги для преодоления дисгармонии	(Работа в команде)
9. Принимать приемлемый уровень риска для поддержки новых идей	(Инициативность)
10. Выходить за рамки ожиданий в задании, задаче или описании задания без запроса	(Инициативность)
11. Знакомиться с людьми с различными идеями и перспективами для расширения своих собственных знаний	(Нетворкинг)
12. Убедить людей поддержать инновационную идею	(Инициативность)
13. Систематически вводить новые идеи в практику работы	(Инициативность)
14. Действовать быстро и энергично	(Инициативность)
15. Вырабатывать оригинальные решения проблем или возможностей	(Креативность)
16. Использовать пробы и ошибки для решения проблем	(Критическое мышление)
17. Разработка и экспериментирование с новыми способами решения проблем	(Критическое мышление)
18. Приобретать, ассимилировать, трансформировать и использовать внешние знания для создания, управления и обучения из неофициальных организаций	(Нетворкинг)
19. Восстановить статус-кво	(Критическое мышление)
20. Смотреть на задачи с разных точек зрения	(Критическое мышление)
21. Вносить предложения по улучшению текущих технологических продуктов или услуг	(Креативность)
22. Генерировать новые идеи	(Креативность)
23. Прогнозировать воздействие на пользователей	(Критическое мышление)
24. Демонстрировать изобретательность при использовании ресурсов	(Креативность)
25. Осуществлять поиск новых методов работы или инструментов	(Креативность)
26. Обеспечивать конструктивную обратную связь, сотрудничество, коучинг или помощь коллегам команды	(Работа в команде)
27. Хорошо работать с другими, понимая их потребности и сочувствуя им	(Работа в команде)
28. Предоставлять своевременно информацию соответствующим заинтересованным сторонам	(Нетворкинг)
29. Консультироваться о важных изменениях	(Работа в команде)
30. Строить отношения вне команды / организации	(Нетворкинг)
31. Перевоплотить идею в полезной форме	(Креативность)
32. Занимать аутсайдеров основной рабочей группы с самого начала	(Нетворкинг)
33. Спрашивать себя с целью «Почему?» и «Почему нет?» и «Что, если?»	(Критическое мышление)
34. Работа в многопрофильных условиях	(Нетворкинг)



FINCODA Barometer  
<http://fincoda.dc.turkuamk.fi/>

## Инструментарий инновационного барометра FINCODA



### Креативность (9 тем)

- способность преодолевать (думать за пределами) традиционные идеи, правила, шаблоны или отношения, а также генерировать или адаптировать осмысленные альтернативы, идеи, продукты, методы или услуги независимо от их возможной практичности и будущей дополнительной ценности

### Критическое мышление (6 тем)

- способность анализировать и деконструировать проблемы, оценивать преимущества и недостатки, предвидеть, как будут развиваться события, оценить связанные с этим риски

### Инициативность (6 тем)

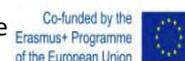
- способность принимать решения или выполнять действия для воплощения идей, способствующих позитивным изменениям, а также для мобилизации и управления творческими людьми и теми, кто должен реализовывать идеи

### Командная работа (7 тем)

- способность эффективно работать с другими людьми в группе

### Networking (6 тем)

- способность привлекать внешние заинтересованные стороны (вне рабочей группы)





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### 3. Step

**Development of special assessment module based on the INDIGO software application**



<http://ratertraining.fincoda.eu/fincoda-barometer/>

### 4. Step

**Survey for master students from engineering programs**



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### Assessment implementation Results of a survey of students Barometer FINCODA questionnaire

The overall result for all assessment competencies		Percentage of responses by group				
Score	Percentage	Creativity	Critical thinking	Team working	Initiative	Networking
0-2	0	0	0	0	0	0
3	36,84	5,26	0	0	0	0
4	57,89	57,89	89,47	27,78	89,47	73,68
5	5,26	36,84	10,53	72,22	10,53	26,32

The overall result for all assessment competencies		Percentage of responses by group				
Score	Percentage	Creativity	Critical thinking	Team working	Initiative	Networking
0-2	0	0	0	0	0	0
3	0	0	0	0	0	0
4	34,5	42,4	33,3	12,1	24,2	60,6
5	65,5	57,6	66,7	87,9	75,8	39,4



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**5 Step. Survey for staff from different programs**

**Training on Innovation competence assessment in practice**



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**5 Step**

**Survey for staff from different programs. Training on Innovation competence assessment in practice**

*Assessment implementation*

*Results of a survey of teachers. Barometer FINCODA questionnaire*

The overall result for all assessment competencies		Percentage of responses by group				
Score	Before/Current	Creativity	Critical thinking	Team working	Initiative	Networking
0-2	4 / 0,6	3	0	0	1	0
3	25 / 12,8	30	18	11	18	10
4	46 / 34,5	61	27	39	57	51
5	25 / 52	86	75	90	44	59

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**6 Step. Creation of a project team for the dissemination of innovative pedagogy and methods for assessing innovative competencies as part of the University Scientific and Methodological Council**

**7 Step. Inclusion of goals and indicators in the TarSU Development Program for 2019-2022**





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**IMatrix**

	Polym er	react ion	Apply on d engin ering	Indi cal mathe matics	
Ability to think creatively, differently and outside of the box					Умение мыслить творчески и нестандартно
Ability to critically evaluate existing solutions, identify needs for improvement and seek new solutions					Способность критически оценивать существующие решения, определять потребности для улучшения и искать новые решения
Ability to integrate knowledge and technologies from multiple technical disciplines or business branches	x				Способность интегрировать знания и технологии из нескольких технических дисциплин или отраслей бизнеса
Ability to take initiatives on interested tasks with devotion and entrepreneurial mindset	x				Способность проявлять инициативу по интересующим задачам
Ability to develop teamwork and build collaboration networks					Умение развивать командную работу и создавать сети сотрудничества
Basic knowledge on innovation and entrepreneurship, skills to transform new ideas and scientific results into viable business	x	x			Базовые знания в области инноваций и предпринимательства, навыки превращения новых идей и научных результатов в жизнеспособный бизнес
Environmental responsibility, reduce ecological impact of a decision (damage caused to other species, to nature or future generations).	x	x			Экологическая ответственность, снижение экологического воздействия
Use learning in a strategic, autonomous and flexible way, throughout life	x	x	x		Стратегии обучения на протяжении всей жизни
Ability to use the modern techniques, skills and updated tools necessary for the practice of the profession	x	x	x		Умение использовать современные методики и инструменты в профессиональной деятельности
Design and evaluate a process effectively until it is finalized in a project	x	x	x		Оценка процесса преподавания до итогового экзамена

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SIGN OUT



HOME PAGE USER DASHBOARD RESOURCES TRAINING MATERIALS NEWS & EVENTS ABOUT HEINNOVATE SEARCH MY PROFILE

DASHBOARD MY SELF-ASSESSMENTS MY GROUPS ADMIN AREA

### My self-assessments



**Start a self-assessment**

Start your self-assessment as an individual or a group member now.

[START NOW](#)



**View and manage my self-assessments**

Manage existing self-assessments as an individual or a group member.

[VIEW AND MANAGE](#)

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### My self-assessments list

Submitted at: 2017-12-25 04:37

1	Institution: Tams State University	Role: Researcher	Group: Assign to a group
<p><a href="#">STATUS: NOT STARTED</a> <a href="#">Start self-assessment</a> <a href="#">Delete</a></p>			

Submitted at: 2017-12-23 19:28

2	Institution: Tams State University	Role: Researcher	Group: Assign to a group
<p><a href="#">STATUS: COMPLETED</a> <a href="#">View result</a> <a href="#">Delete</a></p>			

### Self-assessment archives

Click on the button below to display the list of your archived self-assessments.

[VIEW SELF-ASSESSMENT ARCHIVES](#)

HEInnovate охватывает восемь областей для самооценки:

- Лидерство и управление
- Организационный потенциал: финансирование, люди и стимулы
- Обучение предпринимательству
- Подготовка и поддержка предпринимателей
- Цифровое преобразование и возможности
- Обмен знаниями и сотрудничество
- Интернационализация
- Измерение воздействия



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**Thank you!**



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Final INNOCENS Conference

## Introduction of a new courses developed under InnoCENS project:

- *Innovation Systems*
- *Entrepreneurship for Engineers*

Belarusian State University, Minsk  
National University of Architecture and Construction, Yerevan

Final Conference of InnoCENS Project, Nur-Sultan, October, 2019

10.12.2020

## Why 2 master courses on innovation and entrepreneurship were developed in frame of InnoCENS project?



Entrepreneurial skills are not taught to students in engineering programs. Consequently, most engineering students in partner countries have limited or no knowledge on how to turn a new idea into a new commercial product or service, how to start a technology-driven company, how to finance a startup, etc. This situation has greatly limited the potential of engineering students to commercialize their knowledge.

## How did we start?



One of the main activities of the InnoGENS project was the development of 2 master courses:

- Innovation Systems
- Entrepreneurship for Engineers

The process of the development of 2 master courses was started in Stockholm during the workshop organized by KTH in June 2017, with the participation of representatives of all partner institutions.

*We believe that our students will benefit from the 2 master courses on innovation and entrepreneurship which give them useful skills to turn good ideas into successful businesses and start-ups.*



## How did we start?



1. During the workshop at KTH syllabuses of new master courses in innovation and entrepreneurship were discussed.
2. Responsible persons were appointed for the development of syllabus of each course:
  - Innovation Systems - Amalya Mkhitarian
  - Entrepreneurship for Engineers - Varazdat Hovhannisyan
3. During a year syllabuses of new master courses were developed based on comments and contributions of all InnoGENS partners and especially of UPV.
4. Each partner university adapted the developed courses in its own environment, taking into account their legislation, internal regulations etc.
5. Each partner piloted the developed courses and based on feedbacks made changes, revisions.

# Report on the delivery of two courses:

The Cases of NUACA (Yerevan) and BSU (Minsk)

## *Innovation systems*

National University of Architecture and Construction of Armenia  
(NUACA)

Varazdat Hovhannisyan

Final Conference of InnoCENS Project, Nur-Sultan, October, 2019

# Innovation systems

**ECTS credits**

4

**Learning outcomes**

After completing this course, the students should :

1. understand the importance of innovation for socio-economical development
2. be aware of key factors and indicators defining the innovation environment
3. have insight on national innovation policy and improvement needed in order to improve the national innovation environment
4. understand different types of IPR and skills to manage IPR
5. be familiar with different types of commercialization of research and business ideas
6. be able to find suitable professional support in entrepreneurship and business development

# Innovation systems



## Syllabus

1	<p>Importance of innovation for socioeconomic development</p> <ul style="list-style-type: none"> <li>- <i>economical theories on innovation-driven economical growth</i></li> <li>- <i>globalization and knowledge-based digital economy</i></li> <li>- <i>challenges of modern societies and the need for innovation</i></li> </ul>
2	<p>Innovation indicators and international innovation ranking</p> <ul style="list-style-type: none"> <li>- <i>key factors influencing innovation performances</i></li> <li>- <i>innovation indicators used by WIPO, EIS and others</i></li> <li>- <i>international ranking and good practices</i></li> </ul>
3	<p>National innovation strategy and policy</p> <ul style="list-style-type: none"> <li>- <i>business-friendly environment</i></li> <li>- <i>rule by law and good governance</i></li> <li>- <i>innovation-friendly regulations and taxation</i></li> <li>- <i>ICT investment and infrastructure</i></li> <li>- <i>financial support to innovators and entrepreneurs</i></li> <li>- <i>government-university-business partnership for innovation</i></li> </ul>

# Innovation systems



## Syllabus

4	<p>Human capital and intellectual property rights</p> <ul style="list-style-type: none"> <li>- <i>Importance of IPR for economic growth</i></li> <li>- <i>Types of IP: patents, copyrights, industrial designs, trademarks, etc</i></li> <li>- <i>IPR analysis and strategy</i></li> </ul>
5	<p>Innovation process and management</p>
6	<p>Professional support in innovation and entrepreneurship</p> <ul style="list-style-type: none"> <li>- <i>science (technology) parks, innovation clusters and local ecosystems</i></li> <li>- <i>incubators and accelerators</i></li> <li>- <i>innovation for regional development</i></li> </ul>
7	<p>Innovation and entrepreneurship in higher education</p> <ul style="list-style-type: none"> <li>- <i>curricular development focusing on innovation competences</i></li> <li>- <i>courses on innovation and entrepreneurship</i></li> <li>- <i>commercialization of research results: technology transfer, licensing, spin-offs and startups</i></li> <li>- <i>the role of university innovation offices</i></li> <li>- <i>student entrepreneurship activities</i></li> </ul>
<p>Project work including report-writing and seminars</p>	

# Innovation systems

## Recommended Literature

Bessant and Tidd (2015). Innovation and entrepreneurship. John Wiley & Sons; 3rd edition (2015).

Peter Drucker (2015). Innovation and entrepreneurship. HarperCollins (2015).

Daria Tataj (2015). Innovation and entrepreneurship, a growth model for Europe beyond the crisis. Tataj Innovation Daria Golebiowska-Tataj (Sept. 2015)

Carayannis, Samara and Bakouros (2014). Innovation and entrepreneurship - Theory, Policy and Practice (Innovation, Technology, and Knowledge Management). Springer (Nov. 2014)

## Information on course delivery

Name of the course	<b>Innovation systems</b>
Status of the course	Elective Course
Delivery time (year, semester)	2018/2019, 2-nd semester
Student group (programme name, class)	Civil Engineering
Responsible teachers	Ms. Marine Ghazaryan
Number of students in the course	42 registered / 24 passed
Project topics (if any)	Eco-system for innovations
External lecturers (if any)	Mr. Arevshad Vardanyan (Professor of Moscow State University), Ms. Lusine Korekyan (psychologist, business consultant)
Comments & feedbacks from teachers/students	Lack of Literature in Armenian, Merging of two courses ( <i>Innovation Systems and Entrepreneurship for Engineers</i> ), Course should be mandatory – not elective

# The Developed Study Tutorial by NUACA



## Picture from the course



# Report on the delivery of two courses:

The Cases of NUACA (Yerevan) and BSU (Minsk)

## *Entrepreneurship for engineers*

Belarusian State University (BSU), Minsk

Sergey Hvesenya

Final Conference of InnoCENS Project, Nur-Sultan, October, 2019

# Entrepreneurship for engineers

ECTS credits

2

**Learning outcomes**

After completing this course, the students should :

1. understand the role of innovation for the economic growth
2. understand the difference between disruptive and incremental innovation
3. apply creative thinking and innovative set of mind
4. protect intellectual rights
5. know the procedures to develop an idea and start up a new technology-based company

# Entrepreneurship for engineers

ECTS credits

2

**Learning outcomes**

After completing this course, the students should :

6. develop the ability to translate a business idea into marketing and financial plans

7. estimate financial costs for implementing the idea

8. understand and systematically explore basic processes in business modeling

9. understand and systematically explore the important elements in managing companies and developing its human resources

# Entrepreneurship for engineers

## Syllabus

- Introduction to innovation
- Innovation research
- Creative thinking
- Market analysis
- From idea to final product
- IP/certificates, how to apply
- Levels of innovation (country, region, international)
- Product life cycle evaluation
- Business implementation
- Legal issues
- Commercialization (startup, spinoff, grants)

# Entrepreneurship for engineers



## List of lessons

1	<b>Inspiration and Fundamentals of Entrepreneurship</b> Innovation research <ul style="list-style-type: none"><li>- <i>Introduction to Technology Entrepreneurship and Technology Ventures</i></li><li>- <i>Attributes and Myths of Technology Entrepreneurs</i></li><li>- <i>Engineers as Entrepreneurs</i></li><li>- <i>Mindset of the Entrepreneur and Entrepreneurial Leader</i></li><li>- <i>Creating and Selling the Entrepreneurial Value Proposition</i></li><li>- <i>Specifics of business and startups</i></li><li>- <i>Team Building</i></li></ul>
2	<b>International and National legislative basis in the area of entrepreneurship</b> <ul style="list-style-type: none"><li>- <i>Legal Forms of Entrepreneurial Activities</i></li><li>- <i>Intellectual Property Law Contractual Law</i></li><li>- <i>Taxes and Taxation</i></li><li>- <i>Business Ethics And Negotiation</i></li></ul>
3	<b>Idea Generation and Feasibility Analysis</b> <ul style="list-style-type: none"><li>- <i>Entrepreneurial Idea Generation and Feasibility Analysis</i></li><li>- <i>Technology Commercialization Potential</i></li><li>- <i>Paths and Barriers from Idea to Market</i></li><li>- <i>Assessing and Presenting the Opportunity</i></li><li>- <i>Customer development</i></li><li>- <i>Problem-Solution fit</i></li><li>- <i>Business model generation</i></li><li>- <i>Validation plan</i></li></ul>

# Entrepreneurship for engineers



## List of lessons

4	<b>Assignment - Case Study And Analysis</b> <ul style="list-style-type: none"><li>- <i>Students will work on specific business ideas chosen by them (by creating teams among themselves)</i></li><li>- <i>They should show why they think that their idea will be successful</i></li><li>- <i>They should compare their idea with already existing businesses</i></li><li>- <i>They should analyze why particular company /having similar idea like their/ is successful or not successful, etc.</i></li></ul>
5	<b>Business Planning and Execution</b> <ul style="list-style-type: none"><li>- <i>Business Structuring, Strategy and Management</i></li><li>- <i>Business modeling and business planning</i></li><li>- <i>Financial Analysis and Projections</i></li><li>- <i>Market and Competitive Analysis</i></li><li>- <i>Presenting a Clear, Concise, and Compelling Message (Opportunity)</i></li><li>- <i>Intellectual Property Strategies for Technology Companies</i></li><li>- <i>Marketing, Sales and Distribution Strategies</i></li><li>- <i>Investment and Financial Strategies</i></li><li>- <i>Accessing to funding</i></li><li>- <i>Venture Growth and Value Harvesting</i></li></ul>
6	<b>Project - business plan development</b> <ul style="list-style-type: none"><li>- <i>Finalize the ideas in a Business Plan</i></li><li>- <i>Articulate the goals of the new venture, develop a plan on how to reach to your customer, how to sell and pitch your offering, and determine the development time and resources needed to establish the company</i></li><li>- <i>Live presentation of the project in the shape of an elevator pitch</i></li></ul>

# Entrepreneurship for engineers

## Recommended Literature

- "Launching New Ventures: An Entrepreneurial Approach", by Kathleen Allen (Cengage Learning, 2015)
- "The Start-Up Owner's Manual", by S. Blank & B. Dork (K&S Ranch Publishers, 2012)
- "Innovation & Entrepreneurship, 3rd ed.", J. Bessant & J. Tidd (J. Wiley & Sons, 2015)
- "Technology Entrepreneurship", T. Duening, R. Hisrich & M. Lechter (Elsevier, 2015)
- "Value Proposition Design", by A. Osterwalder, Y. Pigneur, G. Bernarda, and A. Smith (J. Wiley & Sons, 2014).
- "Business Model Generation", by A. Osterwalder & Y. Pigneur (J. Wiley & Sons, 2010)

## Information on course delivery

Name of the course	<b>Entrepreneurship for engineers</b>
Status of the course	Elective Course
Delivery time (year, semester)	2018/2019, 2-nd semester
Student group (programme name, class)	Mathematical modeling, mechanics
Responsible teachers	Mr. Dzianis Marmysh
Number of students in the course	22 registered / 15 passed
Topics of suggested projects (if any)	HeadHealth (Blood pressure measurement and forecasting) 3D Scan (Service for recovery 3D image from 2D images) Twin Engine (Digital twin of internal combustion engine) FinAdvice (Financial advisor on-line) CarSale (On-line service for car spare parts wholesales)
External lecturers (if any)	Mr. Aliaxei Vakulchik (entrepreneur, business consultant)
Comments & feedbacks from teachers/students	Useful course for further development and growth of own projects; Necessary more real cases of successful business for engineers; Merging of two courses ( <i>Innovation Systems and Entrepreneurship for Engineers</i> );

## Picture from the course



Thank  
you





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“Enhancement of Innovation Competences and Entrepreneurial Skills  
in Engineering Education”

## AUPET Innovation Center



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of the European Union

## Background

- **Innovation** and **education** are key drivers of economic development and competitiveness
  - Innovations are identified as a **strategically important direction** for the economy development and reflected in state strategic development legal documents
  - Activities aimed at the commercialization of university competencies expressed in **development and support of** university **start-up** and **spin-off** companies



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and Entrepreneurial Skills in Engineering  
Education”





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## Development of innovations at the university

Creation of **specialized institutions** and collaborative support of business community **TO REACH and ATTRACT students and academic staff**, to support their efforts on development of Business ideas, to educate entrepreneurship basics - how **TO TRANSFORM AN IDEA INTO THE BUSINESS**

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of the European Union



## "AUPET Innovation"

**"AUPET Innovation" center opened on June 6, 2018**

- The Center operates in line with the Legislation of RK: The Law of the RK dated July 4, 2018 No. 172-VI **"On Amendments and Additions to Some Legislative Acts of the Republic of Kazakhstan on Issues of Education"** The Law of the Republic of Kazakhstan dated July 27, 2007 No. 319-III **"On Education"** (as amended as of April 19, 2019)
- **"AUPET Innovation"** is established within the scope of the liabilities covered under the EU Erasmus+ grant project **"InnoCENS"**.
- It is fully equipped and has premises for performing appropriate activities. **Address:** room A410, 126/1 Baitursynuly street, Almaty, Kazakhstan.

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## Development of innovations at AUPET

### Development an innovation infrastructure:

Innovation center,  
science and  
technology parks,  
incubator,  
accelerator and  
other supportive  
tools



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## Equipment



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# AUPET Innovation Center opened



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Education”



## IC Services

### Activities

- Lectures, seminars, workshops, meetings with entrepreneurs and investors, Team building activities for startup
- Business idea Competitions

### Incubation spaces

Providing assistance in search of funding

Cohesive local entrepreneurial ecosystem

### Business ideas assessment through its:

- Commercial potential
- Innovation/Novelty
- Social/Job/Climate impact
- Degree of validation of the idea
- Strength of the team
- Quality of the pitch, communication



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Education”



## Providing education

- “AUPET Innovation” provides education on start-ups for students through **workshops, lectures and talks** from local entrepreneurs, **training, bootcamps**



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## Mentoring



- Meetings and lectures with “AUPET Innovation” center staff and invited professionals on varied commercialization technologies, strategies planning, marketing technologies, product development, evaluation of idea and the team, business model.



- **Talgat Kamarov**, Chairman of the Board of Centras Securities
- **Askar Aituov** - DAR lab Accelerator
- **A. Khairova** - Smart & KPI
- **Saken Zhumashev** managing partner, KPMG
- **A. Shorman** - EY



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## Promoting Entrepreneurial culture

- **Entrepreneurship day** at AUPET
- Inspirational **talk** by a local entrepreneur.
- **Presentation of services** offered by the Innocenter
- **Expoday** - local products by local startups
- Small **workshop** on lean canvas Tools for a competition.
- Presentation of the local **competition**



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## Entrepreneurship Culture



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# AUPET Innovation activities



- Creation of IT platform for robots with GPS navigation



National Championship in robotics among pupils and students



Science and innovation Competition in the framework of the conference "Science and Innovation for Young Scientists"



- «Smart house»,
- «Technology M2M – Smart traffic light»,
- «Automatization of sewage water controlling system»,
- «Fingerprint recognition software development»,
- «The use of Unmanned aerial vehicles in agriculture»,
- Fire Detection and Fire Extinguishing Robot,
- Door lock (door handle) with fingerprint identification.



## Экономарафон SHELL








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## Competitions



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**DEMO DAY**  
**19 апреля 2019**



Co-funded by the Erasmus+ Programme of the European Union

# ENTREPRENEURIAL ACTION US

enactus

Who We Are | What We Do | Where We Work | Join Us | Donate | Events & Workshops

**Kazakhstan**  
Founded 1995

Capital City: Astana	41 TEAMS	873 STUDENTS	89 PROJECTS	62,693 MEMBERS
Population: 12,544,000				
GDP: 194,388,000,000 USD				

CONTACT INFORMATION: **National Competition Highlights**



## 11 октября 2019 #ERASMUS DAYS

#ERASMUSDAYS D-9

from October 11 - 2019  
**AUPET INNOVATION COMPETITION**

ALMATY UNIVERSITY OF POWER ENGINEERING AND TELECOMMUNICATIONS (AUPET)  
Higher education  
Sports event, competition

The main idea of this competition is to promote entrepreneurship (select ideas, support start-up projects, spur creative thinking, and encourage students to start a business). This competition is about exposing youth to new ideas and innovation in the hopes that you will view

Event venue  
Bartursymuly 126/1  
050013, Almaty

<https://www.aues.kz>

MY EVENT ON FACEBOOK  
MY EVENT ON INSTAGRAM

Share the event



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## Networking

- **AUPET** signed a partnership agreement with **Tech Garden IT Cluster**. It is a professional environment for the development of demand driven innovations based on mutually beneficial interaction of business, startups, investors, educational and research institutions
- **DarLab – International accelerator of business ideas (CIS countries)**
- Organization of events around themes of innovation, entrepreneurship, Environment.
- **Mentoring** - connecting students and professionals



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"Enhancement of Innovation Competences  
and Entrepreneurial Skills in Engineering  
Education"



## IC sustainability

- **AUPET dedicated staff**
- **Strong networking: Business-University-Government - business community, associations, professional , state and Venture funds, Vendors**
- **Dissemination – Logo and branding, website and social media, direct contacts, newsletter, contests**
- **Activities - trainings, workshops, seminars, mentoring sessions, competitions, Khakathons, Startup demodays, Camps, meetings, Entrepreneur day, Job fair**
- **Enhancing students innovative competences through Innovative methods of teaching (Innovation Pedagogy)**

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**Thank you for your attention**

**“Enhancement of Innovation Competences and  
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# NPUA Innovation Incubator



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# Why & How

The mission of "NPUA Innovation Incubator" is to support the development of students' startups and implementation of new business ideas by providing incubator-rich business environment, technical knowledge and guidance. The activities of the "NPUA Innovation Incubator" is directed to support the innovative ideas, as well as to promote of university-industry cooperation.



**03.07-04.08.2017**  
**"ENGINEERING AND INNOVATION" SUMMER SCHOOL**

The "Engineering and Innovation" Summer School offers an extended overview of product's life cycle realization from idea to innovative product.

Target group: 3rd year and above students with technical background  
 Application deadline: June 15, 2017

**THINK LIKE AN ENGINEER!**

**BE DIFFERENT**

**DREAM BIG**

**HAVE FUN**

The best participants will be supported in bringing idea to marketable product and forming "Start-up" from team.

**ANEL**  
 Yerevan, 105 Teryan Building 10  
 Tel: +37410 566375

www.anel.am  
 03.07-04.08.2017



**Speaker:** Mary Boghosian PhD, AMBA  
**Address:** Faculty of ADA and YSB  
**Participation is free**  
**Place:** AMEL hall N 10102  
**Registration on:** [www.anel.am](http://www.anel.am)

**26.04.2018**  
**INNOVATION IS THE ANSWER OF ALL CHANGES**  
**Seminar**  
 You are invited to participate in "Innovation in the answer of all changes" seminar, during which innovation related to technological advances and country's economic growth will be discussed. Modern scientific tools and technologies will be presented together with case studies. The following topics will be discussed:

- The importance of latest technological innovations and benefits
- Innovation in work place and businesses
- Innovation as a vehicle for country's economic growth
- Innovation trends, risks and obstacles
- Examples of innovation tools



**Speaker:** Tigran Khachikyan  
**Electric Vehicle Specialist**  
**Participation is free**  
**Place:** AMEL hall N 10102  
**Registration on:** [www.anel.am](http://www.anel.am)

**19.04.2018**  
**Hybrid and Electric Vehicles - from prototypes to everyday use**  
**Seminar**  
 Are you prepared to make you to participate in "Hybrid and Electric vehicles from prototypes to everyday use" seminar. One of the most difficult to integrate electric motor to carry weight and small cars, while meanwhile even trucks are powered exclusively by electric and hybrid engines (EV and HEV) are becoming more and more popular. Are electric cars destined to be the future - or it just only the hype?  
 The seminar is devoted to cover these and many other questions. The main challenges and working directions of EV and HEV leading technology vehicles presented:

- Where are we, humans in solving these challenges?
- Whether it is you, who should contribute in creating these technologies based for enabling everyday use of electric and hybrid vehicles production.



**Speaker:** Aram Sogkoyan  
**Industrial IoT Specialist**  
**Participation is free**  
**Place:** AMEL hall N 10102  
**Registration on:** [www.anel.am](http://www.anel.am)

**22.03.2018**  
**DIGITAL TRANSFORMATION - INDUSTRIAL IOT AND INDUSTRY 4.0**  
**Seminar**  
 Are you prepared to make you to participate in "Digital Transformation - Industrial IoT and Industry 4.0" seminar, during which will present the benefits and solutions for manufacturing and process automation, and reduction of the B2B expenditures on increasing customer satisfaction and improving product design.  
 The following topics will be discussed:

- What is Industrial IoT?
- What is Industry 4.0?
- Difference between Industrial IIoT and commercial IoT?
- Industrial IIoT Architecture
- IIoT Integration
- The use of IIoT in Industry 4.0
- Risk Model's Examples of Industrial IIoT systems.



**Speaker:** Aram Arutunyan  
**Semiconductor Test Team Lead (M Armenia)**  
**Participation is free**  
**Place:** AMEL hall N 10102  
**Registration on:** [www.anel.am](http://www.anel.am)

**15.03.2018**  
**SIMPLE TRANSISTORS AND COMPLEX PROCESSORS - INVISIBLE TECHNOLOGIES BEHIND INNOVATIONS**  
**Seminar**  
 Why the IT world grows with the cost of a transistor and not around the transistor itself, while many other systems are still using transistors to grow the world? Why these aren't 50 micron process today? Why the future of silicon semiconductors is a major revolution? During the seminar we will try to further answer these questions and discuss the following topics:

- Current trends and challenges in semiconductor industry
- IC and technologies necessary for the mobile growth of the future
- Automotive industry requirements for semiconductor devices
- Challenges of IC test automation
- Contemporary engineering methods and tools pointing on making the current foundation of the industry



## Series of seminars from Industry representatives



## Series of seminars from Industry representatives



"Do-A-Thon" within "Brain Awareness Week" framework and within partnership of Medical University

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Participation in Engineering Forum-EXPO in Vanadzor

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CONTEST OF CHILDREN About Join News

### Note to young engineers and inventors

The International Contest of Children Engineering Teams is a competition for young researchers for bold ideas and inventions. Gather a team and show the world what you are capable of!

- The world is waiting**  
Show off your talent and engineering skills at an international event.
- Win prizes**  
The main Contest prize - 1 000 000 rubles. Winners will receive valuable prizes from the Contest partners.

### Who is eligible to participate?

Teams of three to seven contestants. The only ages allowed are 18 or younger (on the day of the contest) only. No participant replacements are allowed after the submission of your application throughout the entire Contest.

## Preparation for ICET 2018 international completion

## Armbionics– Bionic hand controlled by electromagnetics signals



istc

EDUCATION STARTUPS RESEARCH BLOG CONTACT US



ISTC RESEARCH GRANT PROGRAM

US-ARMENIA RESEARCH COLLABORATION GRANT



HOME WHY HVL PROGRAM DETAILS ELIGIBILITY TEAM PARTNERS FAQ

APPLY NOW

Health VentureLab supports teams bringing applied science to customers.



4 month long weekly support



For international teams



Industry & Academy backed



Full support network

Participation in Competition, Budapest

Co-organizers of  
Startup boost  
weekends

Hosted and  
managed SBW3



## Entrepreneurship Day-October 10

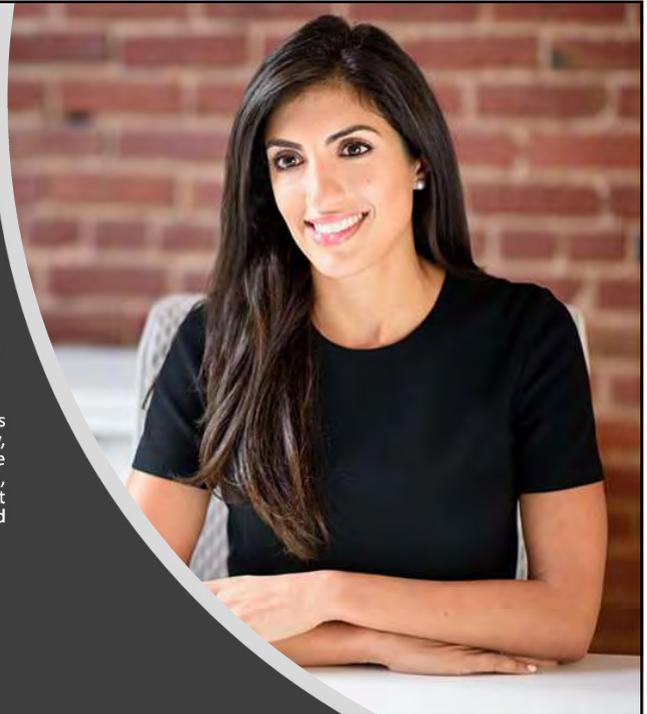
Within cooperation with Ministry of Transport,  
Communications and IT of RA

### Key Speaker: Nina Achajian

Nina focuses on venture and growth investments in enterprise SaaS and digital health. She is particularly excited about vertical SaaS solutions that replace pen and paper workflows.

Nina joined the team from Cota Capital, where she led investments in Cover, TubiTV, Blueprint Genetics and Mission Bio. Previously, Nina was an FP&A Lead for Google's AdSense team where she managed a multi-billion dollar book of business covering Amazon, IAC, and eBay. Nina started her career as a high yield bond trader at Citigroup. She also is the founder of HIVE Ventures, the first seed fund focusing on Armenian entrepreneurs.

Nina graduated from Harvard University with a B.A. in Government and is a recipient of the Michael C. Rockefeller Scholarship. Nina currently lives in San Francisco and enjoys watching football and Formula 1.



TECHNOLOGY  
WEEK  
2018

15 - 19  
OCTOBER 2018

National Polytechnic University of Armenia

*“Have an Innovation Idea, team, Startup project or just want to be in the event's epicenter, become of participant of the most technologically advanced week of the most technologically advanced University”*



ՀԱՂՅՑԻ  
ԳՆԱԿԿ

ANEL

Հայաստանի Ազգային  
Շարժարձեղանակալի Ազգայնորոշիչներ





## Day 1: Open doors



## Day 2 Students' projects EXPO

#technoweek18

ՁԵՌՆԵՐԵՑՈՒԹՅԱՆ ՕՐ

ՏԵԽՆՈԼՈԳԻԱԿԱՆ ՇԱՐԱԹ 2018

15 - 19 ՀՈԿՏԵՄԲԵՐ 2018

ՀԱՂՅԱՆ ԻՆՈՎԵՍՏԱԿԱՆ ԸՄՔԵՆՍՆԵՐ

ՀԱՂՅԱՆ 85 ԺԱՄԿԿ ANEL

Հայաստանի Ազգային Ընդունակությունների Կարգադրություն

INNOCENS

Co-funded by the Erasmus+ Programme of the European Union



Day 3 Entrepreneurship day



Day 3-5 Workshops/Masterclasses



Day 3-5 Team work activities



## Day 5 Competition



## INNOVATION BUSINESS IDEA COMPETITION



Success stories  
ENERGY GLOB

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GROVF WINS THE AWARD OF A FUNDING  
HORIZON 2020



Success stories  
GROVF

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Eurasian Patent Universiada  
"A look into the future"



Winner of Business Idea  
Competition of InnoCENS project

## Participation at WCIT 2019

For 40 years, technology leaders—CEOs and investors, policymakers and government officials, academics and technologists—have joined in this annual event to discuss the state of the industry, where it is headed and what it means for our future. Past speakers include Bill Clinton, Vint Cerf, Bill Gates, Ginni Rometty, Larry Ellison, Anne Mulcahey, Faqir Chand Kohli, and Michael Dell.

The world's leading academics, technologists and entrepreneurs attend WCIT as if it were a decentralized network of experiences. Join WCIT 2019 to stay in the know with global ICT trends and take part in reshaping our future!



The Congress will be held in Yerevan, Armenia from October 6 to 9 and will include sessions on topics ranging from artificial intelligence, virtual reality, smart cities to cybersecurity, climate change, and more.



This year, WCIT will address **The Power of Decentralization: Promise and Peril** to explore how information and communications technology is transforming our lives for better and for worse—its impact on privacy and prosperity, safety and security, democracy and humanity.



## Continuity and Sustainability



## Creative Spark

Higher Education Enterprise Programme

«Ատեղծարար միտք» Նախագիծ





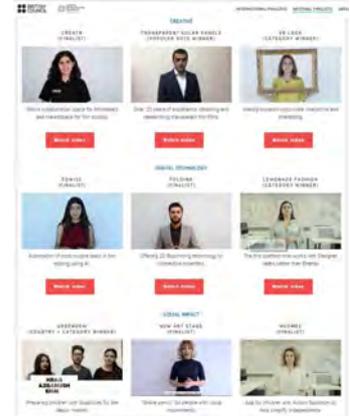
Train the Trainers  
“Entrepreneurship skills and  
pedagogies”

over 30 participants, 10  
Universities

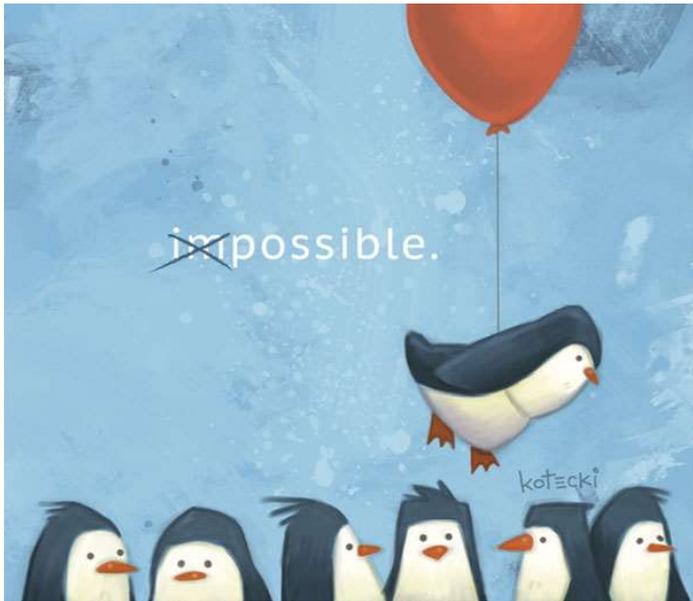
Cascade trainings  
for students  
“Creative  
Entrepreneurship”

over 550  
participants, 10  
Universities





«Big Idea Challenge video pitch» Competition  
over 30 participants' teams, 2 national finalists and popular vote  
winner



Thank you  
Q&A?

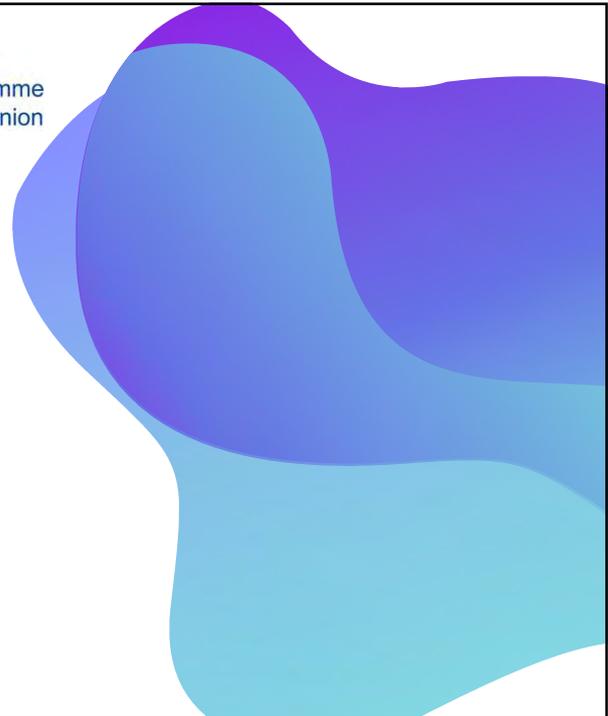


Co-funded by the  
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of the European Union

# BUSINESS IDEA DEVELOPMENT

the experience of BrSTU

2019 Brest.



## Interviewed students

In the fall of 2017 were interviewed:



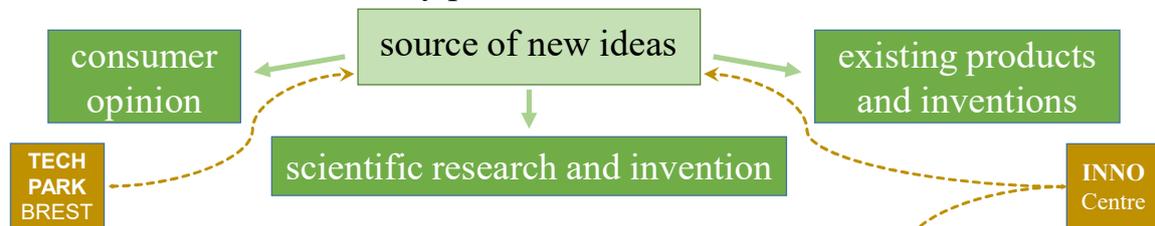
**144** students of **7** specialties, average age of respondents **20.5** y.o.

- **84%** thought of doing business.
- **55%** would like to choose additional courses on innovation.
- **50%** consider it a good idea if the university has a department with qualified personnel who can help with projects.
- **28.3%** said they had a business idea.

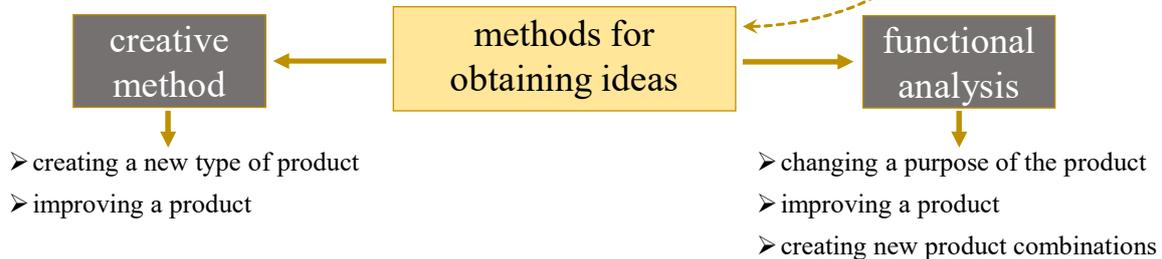


## Stage 1. Search for ideas

- Market research to identify product needs and interests



- Generating ideas using systematic methods



## Attracted Mentors

Advisory board:

**Dmitry Makaruk, Andrei Sytko** – ceo, coo at Brest Scientific TechnoPark,  
**Roman Dolny** – entrepreneur and ceo at AllBeBet OU Company,  
**Sergey Selivonchik** – entrepreneur and ceo of LLC System of industrial automation.

Board of internal experts:

**Vladimir Golovko** – Grand PhD in Engineering sciences,  
**Vladimir Rubanov** – Ph.D. in Mathematics,  
**Olga Golovko** – Ph.D. in Philology,  
**Natalia Chetyrbok** – Ph.D. in Economics,  
**Shuts Vasili** - Ph.D. in Technology,  
**Andrei Mihniyaeu** – Master of Engineering sciences, Master of Business Administration.



## Training courses and lectures

Courses:

- Innovation systems
- Innovation methods of intelligent systems design
- Entrepreneurship for engineers
- Fundamentals of pedagogy and psychology

Lectures on visualization of business ideas.

Holding meetings with company leaders.

Meetings with entrepreneurs of the region.



**In total, more than 200 students attended the courses.**

## Spent the day of the entrepreneur

Since we have a technical university and most of the students have technical training programs.

We held a series of meetings and speeches of representatives of large companies, entrepreneurs and employees of the technology park.

Also, reports were made by students who already had entrepreneurial experience.



**In total, more than 80 students took part in the event.**

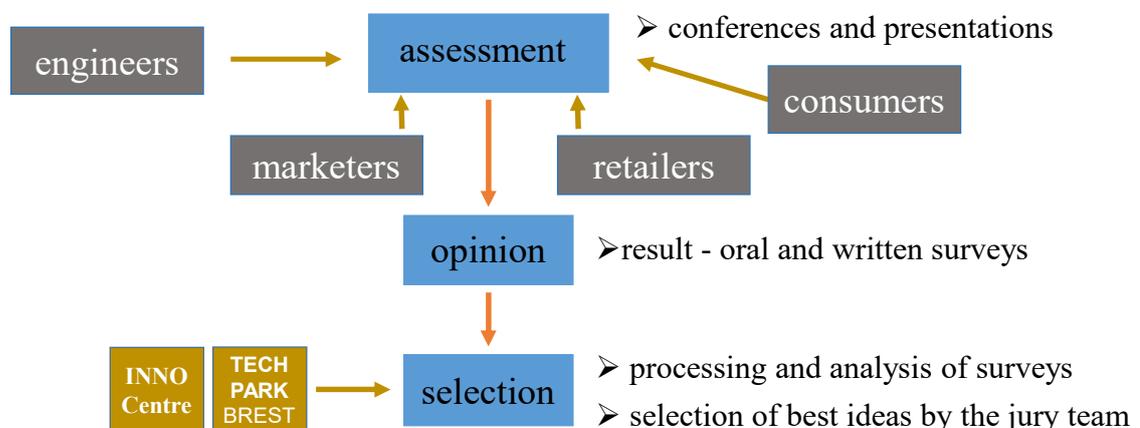
## Visiting exhibitions and events

- Our students attended various thematic exhibitions and competitions.
- Excursions to large enterprises of the region and to the Brest Technopark were also provided.
- Company visit LLC Savushkin Product, LLC Gefest , Events and activities.
- For students there is the possibility of testing their ideas in specialized laboratories.
- To do this, this year the laboratory of industrial robotics was built.



## Stage 2. Preliminary assessment and Selection of Best Ideas

The purpose of the preliminary selection is the possible early separation of unsuitable solutions.



## Presentation of business ideas

At this stage of promoting a business idea, a preliminary assessment of the ideas by involved specialists, mentors and consumers takes place.

Presentations of ideas take place at the sites of the innovation center of the Brest Technical University, the Brest Scientific and Technological Park or the involved partners in the form of conferences. Presentations are also held as part of festivals and competitions, for example, "100 Ideas for Belarus"



## Attracted organizations and universities

Partner companies and universities are large enterprises of the Republic of Belarus.



Brest Scientific Technopark, AllBeBet OU – private Estonian start-up company, LLC  
System of industrial automation – private company integrator of automated systems.

## Stage 3. Validation and Final Evaluation

- Drawing up a business plan; analysis of profitability using investment calculations; cost, profit and cost coverage analysis (by specialists and experts from partner organizations)



- Obtaining Opinion of Evaluation Teams
  - ✓ Experts from involved organizations and universities
  - ✓ Experts from Board of internal experts



Each idea was classified according to the **following criteria:**

- Novelty or Innovation in the Business Model
- Commercial Potential
- Social Impact
- Strength Team
- Quality of the Pitch



## Stage 4. Investor search

- **Partner and attracted Organizations and Universities**

- Technopark
- EPAM Garage
- Epol Soft
- Belarusian Chamber of Commerce and Industry. Brest Branch



- **Internet platforms for startups**

- <https://startupnetwork.by/>
- <http://investin.by/>
- <http://brest-region.by/>



- **Direct investment search**

**As a result, the creation of a prototype of the product, its adaptation and market launch.**

## Examples of our projects

- Project and realization-  
Chess robot named Nastya.

Idea - Katerina Taberko, developers -  
Artem Skarubo, Sergey Allakayev,  
Anastasia Khristolyubova



- Project and realization -

Built-in information board with functions for aggregating  
information content and personalizing user alerts.

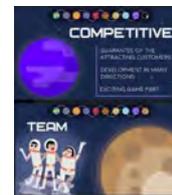
Denis Kulbeda and Nikolay Tereshkevich



- Project -

Creation of advertising, trading and gaming  
application for mobile devices.

Nikita Yushkin, Alexandra Kuptsova,  
Richard Krasnov



## Continuing work on a startups

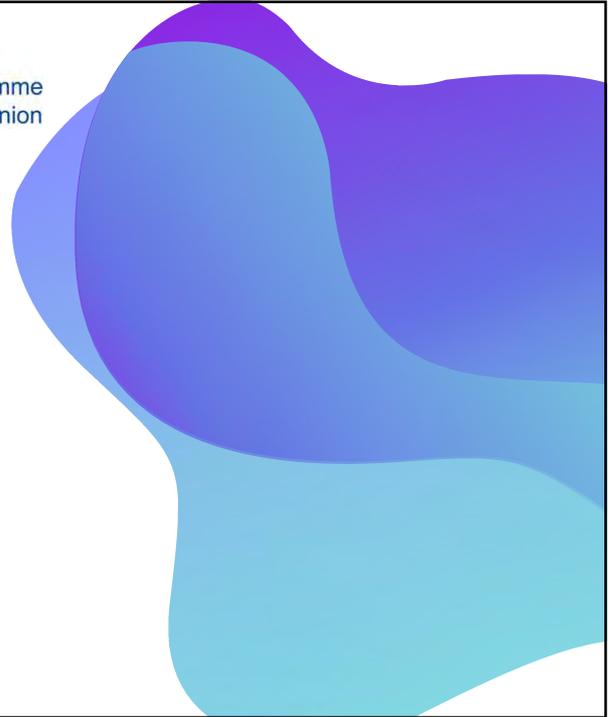
- Getting investments
- Bringing the products to the market
- Search for new investors and companies
- Attracting More Students
- Participation in contests and exhibitions
- Conducting weekly meetings with mentors
- Further promotion and development of the innovation center
- More information in regional media
- Interaction with other teams at other universities





Co-funded by the  
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of the European Union

Thank you for  
attention





BATUMI SHOTA RUSTAVELI STATE UNIVERSITY – BSU  
BATUMI, GEORGIA



“InnoCENS”-Project  
**Innovation Competition**  
at Batumi Shota Rustaveli State University

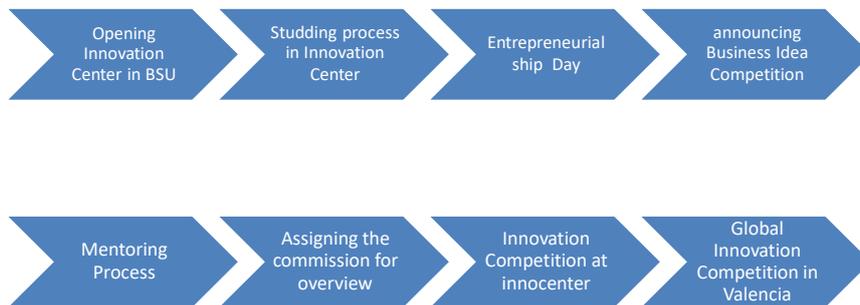


**The final project INNOCENS conference**

Nur-Sultan, Kazakhstan

October 1-5, 2019

**Activities were held in Innovation Center of Batumi  
Shota Rustaveli State University (BSU) of  
“INNOCENS”-Project**



## Studding Process: Trainings and Workshops in Innovation Center of BSU of “InnoSENC”-Project



- In autumn of 2018 started studding process in Innovation Center of BSU of “INNOSENC” -project



## Studding Process: Trainings and Workshops in Innovation Center of “InnoCENS”-Project



**Trainings: Learning by doing** was organized in Innovation Center of BSU of “InnCENS” – project since October of 2018.

- Ideation – Creativity, Detecting Problems, Sources of Ideas
- Customer Discovery – Customer, Development Customer Creation, Beachhead Market
- Value Propositions (Qualify why customer choose us, competitors)
- Business Model
- Team Building
- Marketing (Facebook, Twitter,..., Social Networks, Google Advertisements, Leaflets, webpages)
- Prototyping (Create model for example in Fab Lab Laboratory)
- Intellectual Property (how to prepare Patent, Copyright ...)
- Validation (Interviews, Surveys)
- Company Creation (Documentation)
- Elevator Pitch (Talking to Investors)

**Studding Process was conducted using main innovative pedagogic principles:**

- ✓ Guest lectures
- ✓ Posters
- ✓ Hands on demos
- ✓ On-line class/e-learning
- ✓ Group works and discussions
- ✓ Videos and avi-materials
- ✓ Competitions
- ✓ Co-teaching

## Entrepreneurship Day

- The Entrepreneurial Day Was Organized in Innocenter of BSU in 26 December of 2018
- In the meetings were considered next issues:
  - a) Inspirational talk by a local entrepreneur
  - b) Presentation of the services offered by innocenters
  - c) Small workshop on lean canvas, team building, Entrepreneurial culture and other tool that can used in a competition.



## Announcing Business Idea Competition

- In the February 2019 was announced Business Idea Competition in BSU
- Were prepared Advertisements for Social Networks - Facebook, webpages of Universities.
- Were prepared Leaflets.



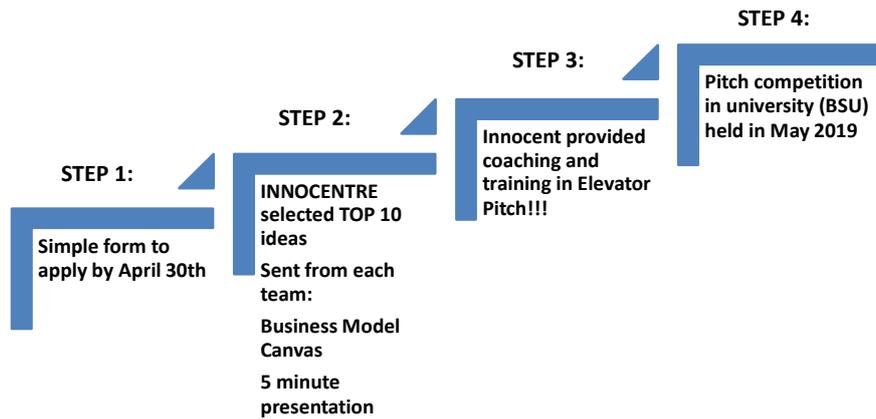
## Mentoring Process

- The mentors contacted the entrepreneur via email and offered dates for meetings were scheduled.
- What was done in a mentoring meeting?
  - a) *Evaluation of ideas and teams.*
  - b) *Evaluation of business models.*
  - c) *Creation and evaluation of MVP plans.*
  - d) *Evaluation of team building, partner agreements*
- All the meetings were scheduled in the CRM

## Assigning the Commission for Overview Cases of Participants

- In the Mart 2019 was Assigned Commission for Overview Cases of Participants
  - a) *Internal jury members: Tamar Siradze Deputy Rector of BSU; Giorgi Tavamaishvili Head of Department of Strategic Development and International Relations of BSU; Enver Khalvashi Professor, Member of Academic Conceal of BSU;*
  - b) *External jury members-Anrepreneurals: Architect Aleksi Kinkladze; Designer Soslan Lomadze; Employer in the Telecommunication sector Nugzar Chedia*

# Steps done by INNOCENTRE for Pitch Competition



## Pitch competition in university (BSU) held in May 2019



## 5 criteria was used by InnoCENS Jury for Assessing Business Ideas



5 (very good) - 1 (very low)

- 1) Novelty or Innovation in the Business Model
- 2) Commercial Potential
- 3) Social Impact
- 4) Strength Team
- 5) Quality of the Pitch

## Datas of Competition



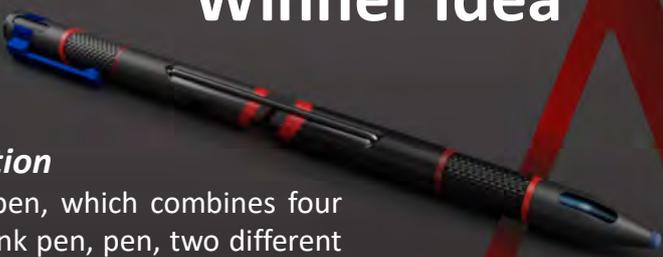
No	Issues	Dates
1	Number of business ideas submitted to the competition	23
2	Number of students participated in business ideas competition	69
3	Ideas which involved students from other universities	1
4	Number of ideas selected for local pitch competition	11
5	Date of the local pitch competition	07/May/2019
6	Maximum number of points from the jury	5
7	Number of points received by the top 3 ideas	128 (I), 127 (II), 125 (III)

## Ideas of INNOCENS Competition

Nº	Startups	Novelty of the idea
1	G.A.I - Group	By means of technologies via application we provide, the farmers will receive harvest of good quality without excessive difficulties. Finally we will have high standard harvest for export of domestic manufacturing
2	The car working on salty water	Instead of fuel, we use saline water which helps us to avoid exhausting resources, namely oil saving and air cleanness.
3	Porto Franco Guitars	Grows under the Georgian economy. Prices and ETC.
4	Individual sewage system	There is no precedent of using this system in Georgia
5	Smart trash box	The idea of "smart trash box" is already innovative because this type of product is actually in use. It has a lot of positive features to emphasize its innovation, namely it helps in the clean-up service organized and operative work that will facilitate a lower loading of city streets with clean-up vehicles, and its main function is to create much more clean
6	Brain Gym	It is new experience for everyone. It dedicates modern technologies to actually improve our cognitive abilities. It creates new social platform for people to interact. Raises awareness of importance to exercise brain activity.
7	SWP-Solar Wind Power	It is new experience for everyone. It dedicates modern technologies to actually improve our cognitive abilities. It creates new social platform for people to interact. Raises awareness of importance to exercise brain activity.
8	Delta Pen - group	Multi-use, efficiency, comfort and less expenses
9	Device for Sightless	Innovative in our business idea is that, unlike similar products, our product creates perfect comfort for consumers; it is much safer, mobile and compact.
10	SUNNY	Sunny- will be made with waterproof (high quality plastics) material. It will have several sections: 1. Food 2. Drink 3. Charger 4. Transformable backrest, which will turn into a raincoat 5. Clock 6. Compass 7. Chlorophyll phosphorus (visual effect that makes it attractive and visible)

▶▶▶ MULTIFUNCTIONAL PEN
DELTA PEN

# Winner Idea



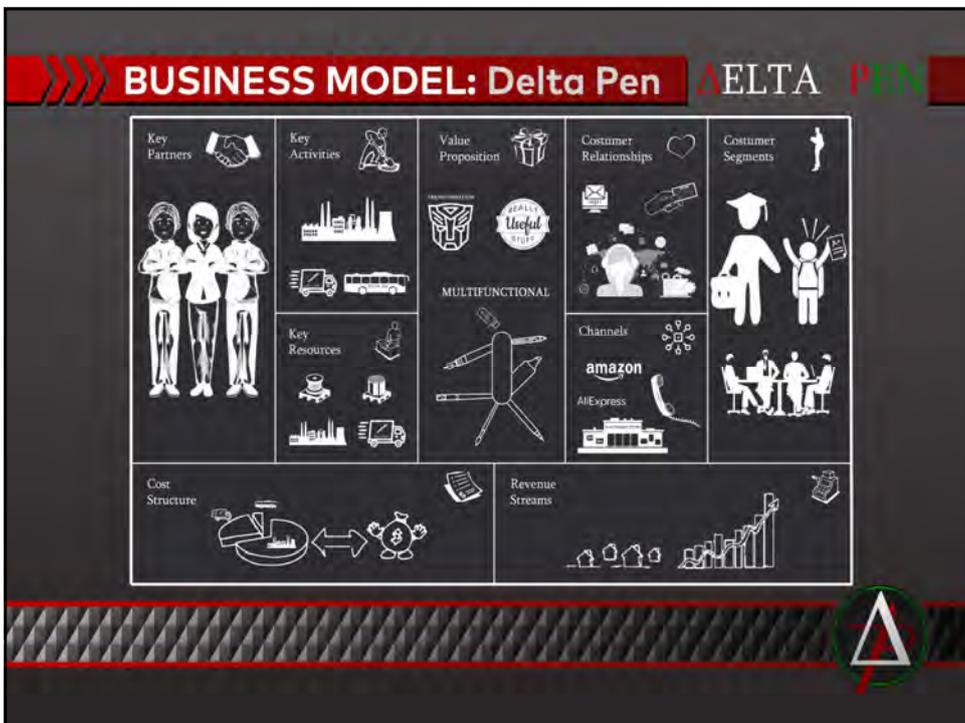
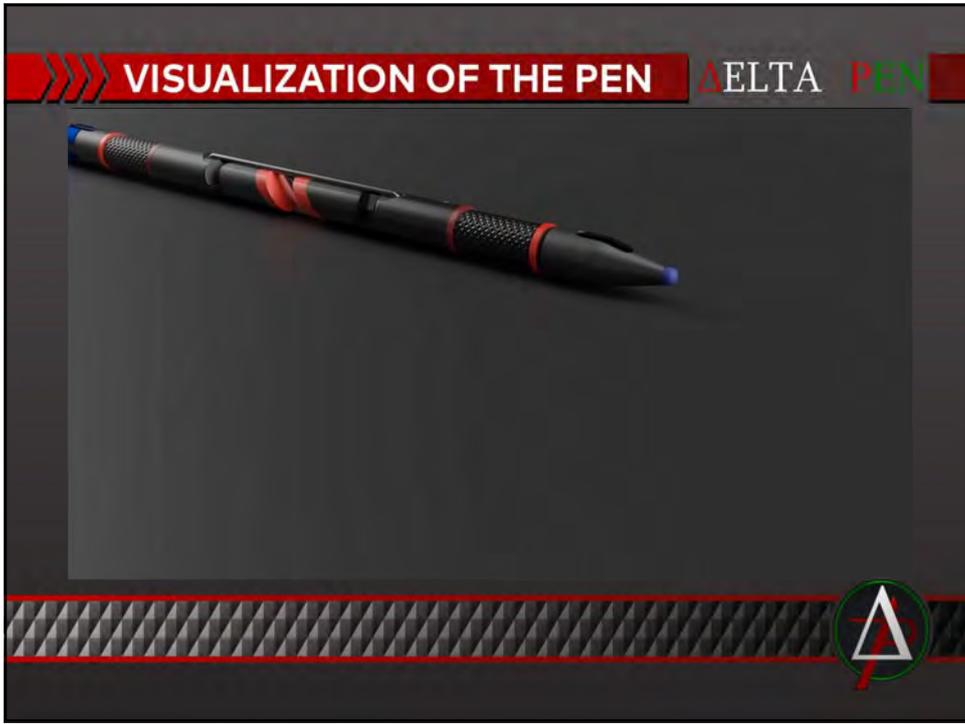
**description**

Offered pen, which combines four writing: ink pen, pen, two different colors of pencil, at the same time it can easily make his transformation from the pen into a mobile phone or tablet stands.

**customers**

Students; School  
Pupil; Office Workers.





## Global Competition in Valencia (Spain)

**STEP 5: Business Plan Was Submitted – Aug 20<sup>th</sup> 2019**

**STEP 6: The Team Participated in INNOCENS Global Competition in Valencia (Spain) – Sep 13<sup>th</sup> 2019**

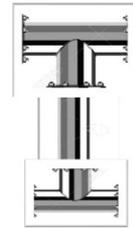


Thank you for Attention



*InnoCENS Project,  
Prof. Gizo Patskhaladze*

*Nur-Sultan 1-5 Oct, 2019*



**ANEL**

**INVESTIGATOR ROBOT**



*We are winner team of  
“Innovation business idea competition”  
by InnoCENS*



*Friendship*

*from*



*Problem*

*from*

*Environment*



*Solution*  
*Laboratory*

*from*

*from*

National Institute of  
Science and Technology  
Armenia



*Tech support*

*from*

Armenian National  
Engineering laboratory



*Business support*

*from*

NPUA Innovation  
Incubator



# INVESTIGATOR ROBOT



Andranik Voskanyan



NPUA  
Yerevan, Armenia

Arthur Hakobyan



PhySMATH school  
Yerevan, Armenia

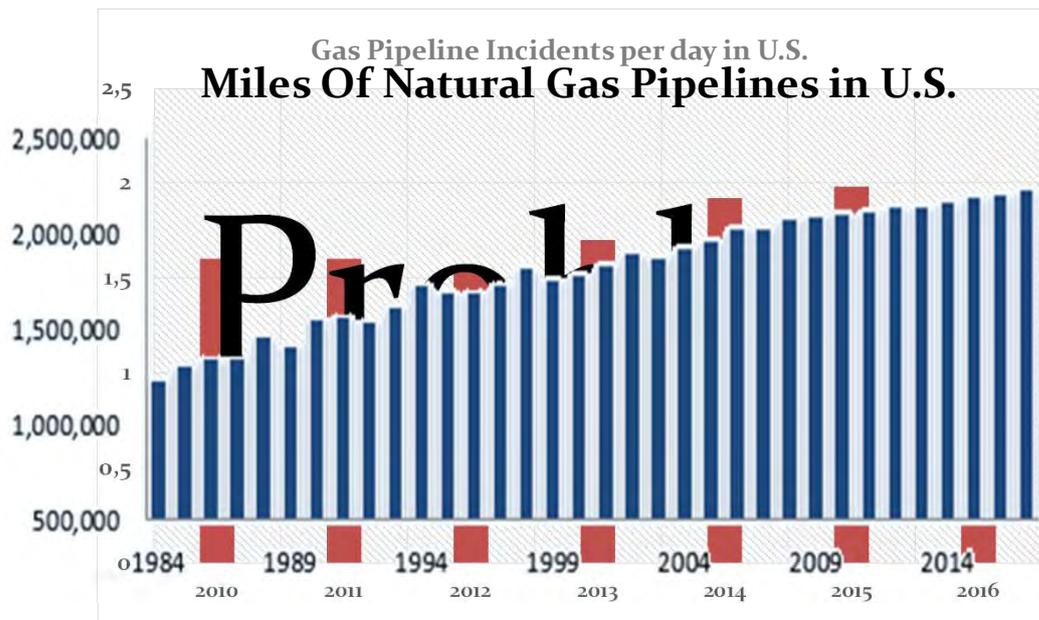
Ervand Terteryan



NPUA high school  
Yerevan, Armenia

InvestigatoRobot.SFI@gmail.com

Gas Pipeline Incidents per day in U.S.  
**Miles Of Natural Gas Pipelines in U.S.**



InvestigatoRobot.SFI@gmail.com

Company



Product



**INVESTIGATOR**ROBOT

Costumers



*All pipelines companies*

Price



*About 2500 \$ - 3000\$*

InvestigatoRobot.SFI@gmail.com

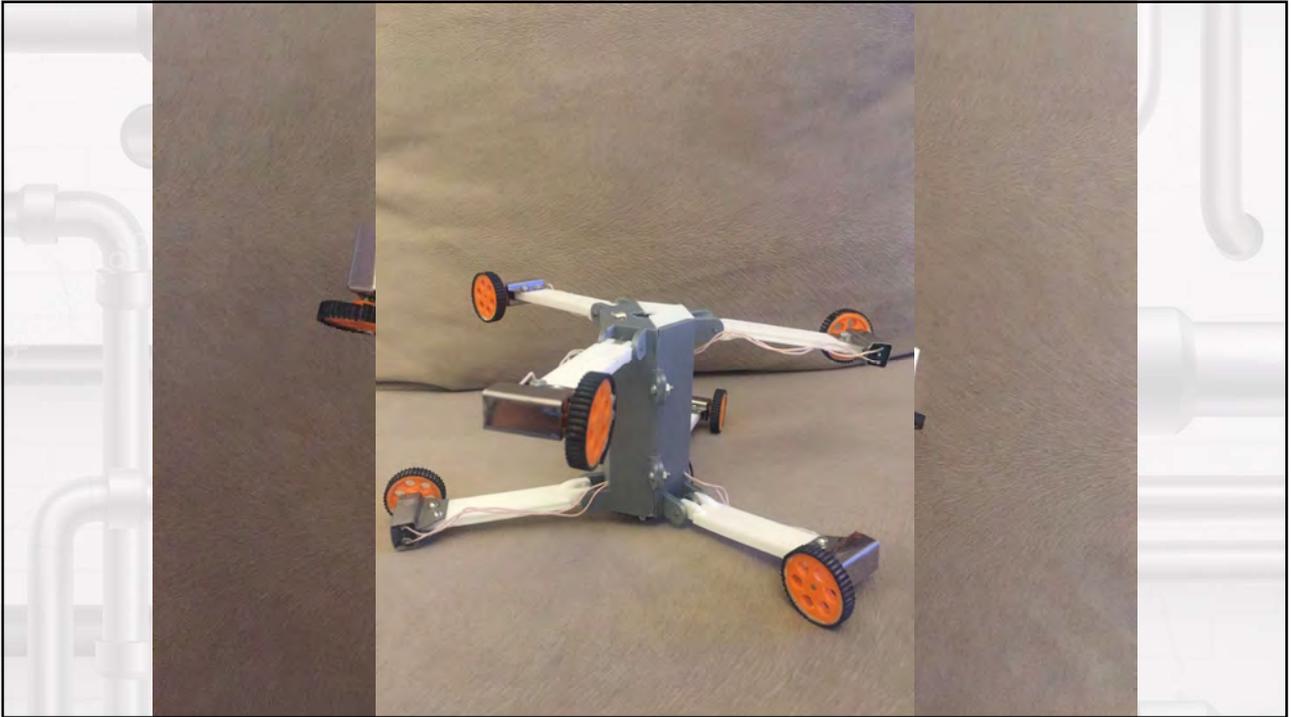
*our customers are...*

- 1. Sewage treatment companies*
- 2. Water pipeline companies*
- 3. \*Gas pipeline companies*
- 4. \*Oil pipeline companies*

**I** INVESTIGATO **R** ROBOT

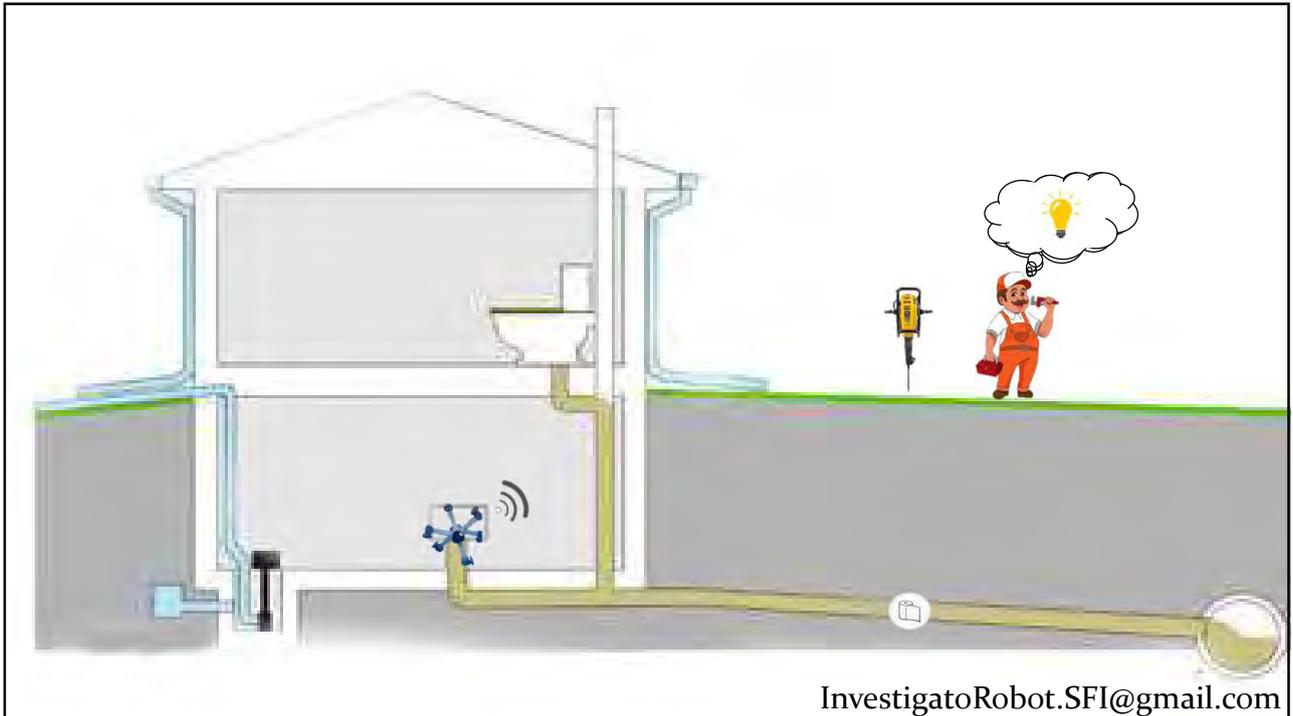


InvestigatoRobot.SFI@gmail.com



	Cheap	Automatic	Without cable	Move to top and down	Lightweight	Variable size
	✓	✓	✓	✓	✓	✓
	✗	✗	✗	✓	✗	✗
	✗	✗	✗	✗	✗	✗
	✓	✗	✗	✓	✓	✗

InvestigatoRobot.SFI@gmail.com



dranik Voskanyan  
 Nur Hakobyan  
 Winner startup  
 Winner of "Entrepreneurship project" of  
 Yerevan University teams 2018  
 Nur Sultan Khachatryan  
 Entrepreneurship project  
 St. Petersburg, Russia  
 Yerevan, Armenia

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# *Thank you*

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